

Cabinet

Agenda

MONDAY
13 MAY 2024
7.00 pm

GROUND FLOOR
145 KING STREET
LONDON W6 9XY

Watch the meeting
live on YouTube:
youtube.com/hammer-smithandfulham

Date Issued
02 May 2024

Membership

Councillor Stephen Cowan, Leader of the Council
Councillor Ben Coleman, Deputy Leader
Councillor Rebecca Harvey, Cabinet Member for Social Inclusion and Community Safety
Councillor Bora Kwon, Cabinet Member for Civic Renewal,
Councillor Alex Sanderson, Cabinet Member for Children and Education
Councillor Wesley Harcourt, Cabinet Member for Climate Change and Ecology
Councillor Andrew Jones, Cabinet Member for The Economy,
Councillor Frances Umeh, Cabinet Member for Housing and Homelessness
Councillor Rowan Ree, Cabinet Member for Finance and Reform
Councillor Sharon Holder, Cabinet Member for Public Realm

If you require further information relating to this agenda please contact:
Katia Neale, Committee Coordinator, tel: 07776 672 956 or email:
katia.neale@lbhf.gov.uk

Reports on the open Cabinet agenda are available on the Council's website: www.lbhf.gov.uk/councillors-and-democracy

PUBLIC NOTICE

The Cabinet hereby gives notice of its intention that it may want to hold part of this meeting in private to consider the exempt elements of item 4 which are exempt under paragraph 3 and 5 of Schedule 12A to the Local Government Act 1972, in that they relate to the financial or business affairs of any particular person, including the authority holding the information.

The Cabinet has received no representations as to why the relevant part of the meeting should not be held in private.

Members of the Public are welcome to attend but spaces are limited. To register for a place please contact katia.neale@lbhf.gov.uk. Seats will be allocated on a first come first serve basis. A loop system for hearing impairment is provided, together with disabled access to the building.

DEPUTATIONS

Members of the public may submit a request for a deputation to the Cabinet on item number **4** on this agenda using the Council's Deputation Request Form. The completed Form, to be sent to Katia Neale at the above address, must be signed by at least ten registered electors of the Borough and will be subject to the Council's procedures on the receipt of deputations. **Deadline for receipt of deputation requests: Wednesday 9 May 2024.**

COUNCILLORS' CALL-IN TO SCRUTINY COMMITTEES

A decision list regarding items on this agenda will be published by **Tuesday 14 May 2024**. Items on the agenda may be called in to the relevant Accountability Committee.

The deadline for receipt of call-in requests is: **Friday 17 May 2024 at 3.00pm**. Decisions not called in by this date will then be deemed approved and may be implemented.

A confirmed decision list will be published after 3:00pm on **Friday 17 May 2024**.

Cabinet Agenda

13 May 2024

<u>Item</u>		<u>Pages</u>
1.	MINUTES OF THE CABINET MEETING HELD ON 15 APRIL 2024	5 - 8
2.	APOLOGIES FOR ABSENCE	
3.	DECLARATION OF INTERESTS If a Councillor has a disclosable pecuniary interest in a particular item, whether or not it is entered in the Authority's register of interests, or any other significant interest which they consider should be declared in the public interest, they should declare the existence and, unless it is a sensitive interest as defined in the Member Code of Conduct, the nature of the interest at the commencement of the consideration of that item or as soon as it becomes apparent. At meetings where members of the public are allowed to be in attendance and speak, any Councillor with a disclosable pecuniary interest or other significant interest may also make representations, give evidence or answer questions about the matter. The Councillor must then withdraw immediately from the meeting before the matter is discussed and any vote taken. Where Members of the public are not allowed to be in attendance and speak, then the Councillor with a disclosable pecuniary interest should withdraw from the meeting whilst the matter is under consideration. Councillors who have declared other significant interests should also withdraw from the meeting if they consider their continued participation in the matter would not be reasonable in the circumstances and may give rise to a perception of a conflict of interest. Councillors are not obliged to withdraw from the meeting where a dispensation to that effect has been obtained from the Standards Committee.	
4.	OLD LAUNDRY YARD SITE REGENERATION AND CONSTRUCTION OF 40 AFFORDABLE HOMES	9 - 34

This report has three appendices which contain information exempt within the meaning of Schedule 12A to the Local Government Act 1972 and are not for publication. The appendices have therefore been circulated with restrict access.

Any discussions on the contents of an exempt appendix will require Cabinet to pass the proposed resolution identified at the end of the agenda to exclude members of the public and the press the proceedings for that discussion.

5. FORWARD PLAN OF KEY DECISIONS

35 - 83

6. DISCUSSION OF EXEMPT ELEMENTS (ONLY IF REQUIRED)

LOCAL GOVERNMENT ACT 1972 - ACCESS TO INFORMATION

Proposed resolution:

Under Section 100A (4) of the Local Government Act 1972, that the public and press be excluded from the meeting during the consideration of an item of business, on the grounds that it contains the likely disclosure of exempt information, as defined in paragraph 3 of Schedule 12A of the said Act, and that the public interest in maintaining the exemption currently outweighs the public interest in disclosing the information.

London Borough of Hammersmith & Fulham

Cabinet Minutes



Monday 15 April 2024

*NOTE: A recording of the meeting can be watched at on YouTube at:
<https://youtube.com/live/u7IYlvddN90?feature=share>*

PRESENT

Councillor Stephen Cowan, Leader of the Council
Councillor Ben Coleman, Deputy Leader
Councillor Wesley Harcourt, Cabinet Member for Climate Change and Ecology
Councillor Sharon Holder, Cabinet Member for Public Realm
Councillor Rebecca Harvey, Cabinet Member for Social Inclusion and Community Safety
Councillor Bora Kwon, Cabinet Member for Civic Renewal
Councillor Rowan Ree, Cabinet Member for Finance and Reform
Councillor Alex Sanderson, Cabinet Member for Children and Education
Councillor Frances Umeh, Cabinet Member for Housing and Homelessness

ALSO PRESENT

Councillor Adronie Alford
Councillor Trey Campbell-Simon

1. MINUTES OF THE CABINET MEETING HELD ON 4 MARCH 2024

RESOLVED:

That the minutes of the meeting of the Cabinet held on 4 March 2024 be confirmed and signed as an accurate record of the proceedings, and that the outstanding actions be noted.

2. APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillor Andrew Jones.

3. DECLARATION OF INTERESTS

There were no declarations of interest.

4. DECARBONISATION OF THE COUNCIL'S NONDOMESTIC PORTFOLIO - APPROVAL OF APPROACH TO CONTRACT AWARD/S

Councillor Wesley Harcourt, Cabinet Member for Climate Change and Ecology, stated that this was a joint report with Councillor Andrew Jones, Cabinet Member for the Economy. This report requested to delegate authority to the named directors, in consultation with Councillor Jones and himself for award of contracts to enable the expediting of a major decarbonisation capital investment programme of works that would be part funded by grant.

Councillor Harcourt added that the timeframe for spending the entirety of the grant was very short and, without the action being recommended in this report, there was a risk of not being able to spend the full grant amount before the expiry of the grant.

AGREED UNANIMOUSLY BY THE CABINET MEMBERS:

1. That Cabinet delegates approval for award of contracts to the Strategic Director of the Economy and Strategic Director for Finance, in consultation with the Cabinet Member for the Economy and Cabinet Member for Climate Change and Ecology with contracts awarded after the announcement of grant funding in March /April 2024.
2. That Cabinet notes the contracts will be up to a value of £ 12 m (subject to the size of the PSDSC grant awarded by Salix), but where the total value of the contract will not exceed the combined amount of grant funding received (£5.465m or less) and Council funding available to be allocated to the scheme.
3. If the current application with Salix is unsuccessful, for Cabinet to confirm the same delegation for future Salix applications up the same value of £ 12 m without returning to Cabinet again for approval.

Reason for decision:

As set out in the report.

Alternative options considered and rejected:

As outlined in the report.

Record of any conflict of interest:

None.

Note of dispensation in respect of any declared conflict of interest:

None.

5. REVENUE BUDGET REVIEW 2023/24 - MONTH 9 (DECEMBER 2023)

Councillor Rowan Ree, Cabinet Member for Finance and Reform presented the report outlining the fourth financial review of 2023/24. It described the pressures on the budget, mitigations, and contingencies.

Councillor Adronie Alford stated that there was a larger pressure this year on homelessness and asked what the impact on both the General Revenue Account and the Housing Revenue Account (HRA) would be and the contingencies made for it.

Councillor Ree replied that an additional budget on £1.5m had been allocated as part of the Housing Solutions to help with the increase in homelessness demands. This sum came out of the General Revenue budget rather than the Housing Revenue budget. He stressed that he was confident that the HRA budget would balance this year, as predicted, and there would be no need to use reserves.

The Leader emphasised that following many years of austerity it was a great tribute to Councillor Ree, Councillor Umeh and officers that they had managed to not only maintain a balanced budget each year but also to invest significant capital into refurbishing homes across the borough.

AGREED UNANIMOUSLY BY THE CABINET MEMBERS:

1. To note the General Fund financial forecast at Month 9 and the significant improvement in the position since the previous report at Month 6.
2. To note that the position on the Housing Revenue Account (HRA) as set out in paragraph 11.
3. To note the in-year Dedicated Schools Grant High Needs Block forecasted surplus of £0.056m (thereby reducing the cumulative deficit).
4. To approve General Fund budget changes totalling £6.139m (this includes £3m of balances transferable to reserves) as detailed in Appendix 10.

Reason for decision:

As set out in the report.

Alternative options considered and rejected:

As outlined in the report.

Record of any conflict of interest:

None.

Note of dispensation in respect of any declared conflict of interest:

None.

6. PROCUREMENT STRATEGY FOR THE HOUSING CLEANING SERVICES CONTRACT

Councillor Frances Umeh, Cabinet Member for Housing and Homelessness presented the report requesting approval to re-procurement the Housing Caretaking service. This service maintained clean, tidy, and safe surroundings for residents in council housing stock across the borough through cleaning and inspection regimes to internal communal and shared external residential areas. The re-procurement was necessary to update the existing service specification in response to new legislation such as the recent Social Housing Act as well as resident and officer expectations.

AGREED UNANIMOUSLY BY THE CABINET MEMBERS:

1. To note that Appendix 1 is not for publication on the basis that it contains information relating to the financial or business affairs of any particular person (including the authority holding that information) as set out in paragraph 3 of Schedule 12A of the Local Government Act 1972 (as amended).
2. To approve the re-procurement of the Housing Caretaking service, via a competitive procedure with negotiation, to start on 12 May 2025, for a period of 5 years with the option of up to 2 years extension, for an anticipated total cost of up to £35,000,000.

Reason for decision:

As set out in the report.

Alternative options considered and rejected:

As outlined in the report.

Record of any conflict of interest:

None.

Note of dispensation in respect of any declared conflict of interest:

None.

7. FORWARD PLAN OF KEY DECISIONS

The Key Decision List was noted.

8. DISCUSSION OF EXEMPT ELEMENTS (ONLY IF REQUIRED)

There was no discussion of exempt elements.

Meeting started: 7.02 pm
Meeting ended: 7.13 pm

Chair

Report to: Cabinet

Date: 13/05/2024

Subject: Old Laundry Yard site regeneration and construction of 40 affordable homes

Report of: Councillor Andrew Jones, Cabinet Member for the Economy

Report author: Matt Rumble, Strategic Head of Regeneration & Development

Responsible Director: Bram Kainth - Strategic Director of Environment

SUMMARY

The Hammersmith and Fulham Industrial Strategy places clear emphasis on the role of affordable housing, sustainable and diverse employment opportunities, and vibrant placemaking in promoting inclusive economic growth. This report requests approval of a range of recommendations that will boost the supply of affordable housing across the borough and contribute towards the wider regeneration of Shepherds Bush.

The report seeks authority from Cabinet to enter into a Development and Land Swap Agreement (“the Agreement”) with *YC Shepherds Bush Limited* (“YCSBL”). The Agreement enables the development of 40 new affordable homes on the Council-owned Old Laundry Yard site (“OLY”). Under the Agreement, YCSBL will build the homes on behalf of the council in exchange for rights on OLY which will enable broader redevelopment. The Council has undertaken robust due diligence – detailed elsewhere in this report – to provide assurance relating to the commercial logic underpinning the Agreement.

All of the 40 new homes will be affordable; 24 of these new homes will be London Affordable Rent (LAR) and 16 will be Council Shared Equity. In line with the Council’s priority to maximise the provision of family sized housing across the borough, the Agreement requires that 93% of the new homes are family sized.

In addition, Cabinet is asked to authorise and note the necessary enabling budget for external legal, valuation and technical advisors in addition to internal fees.

RECOMMENDATIONS

That Cabinet:

1. Notes that Appendices 2, 3 and 4 are not for publication on the basis that they contain information relating to the financial or business affairs of any person (including the authority holding that information) and information in respect of which a claim to legal professional privilege could be maintained in legal

proceedings as set out in paragraphs 3 and 5 of Schedule 12A of the Local Government Act 1972 (as amended).

2. Approves the terms of the acquisition and disposal of the Developer’s Land based on the heads of terms attached at Exempt Appendix 2 (“Heads of Terms”). This constitutes an agreement to:
 - (i) enter into the Heads of Terms and Land Swap and Development Agreement and any associated agreements with YCSBL or any subsidiary company guaranteed by YCSBL, which are required to facilitate the delivery of the transaction envisaged in the Heads of Terms;
 - (ii) approve the procurement strategy for the award of the Land Swap and Development agreement to YCSBL by way of an award under the negotiated procedure without prior publication of a contract notice;
 - (iii) approve the award of the Land Swap and Development agreement to YCSBL;
 - (iv) delegate authority to the Strategic Head of Regeneration and Development, in consultation with the Cabinet Member for the Economy and the Arts and the Assistant Director of Legal Services, to finalise and complete negotiations with YCSBL in order to give effect to the decision in (ii and iii) above;
3. Authorises the Assistant Director of Legal Services, or an authorised delegate on their behalf, to settle and execute on behalf of the Council all the necessary documents and public notifications required to implement the recommendations in this report.
4. Approves an additional £755,000 capital budget required to cover the remaining professional fees and Stamp Duty Land Tax. This budget will be financed by HRA borrowing, unless S106 or other external funding is available to fund these costs.

Wards Affected: Shepherds Bush Green

Our Values	Summary of how this report aligns to the H&F Values
Building shared prosperity	These homes will help to accelerate the delivery of genuinely affordable housing in a key part of the borough, enabling more residents on low or medium incomes to access affordable housing and benefit from growth in the borough.

Our Values	Summary of how this report aligns to the H&F Values
Creating a compassionate council	These homes will also enable the Council to deliver more homes directly for residents awaiting permanent housing on the Housing Register as well as helping to reduce the number of residents in temporary or unsuitable accommodation. The inclusion of 16 Council Shared Equity will enable residents or people working in the borough on the Home Buy register to purchase affordable homes and meet the 2022 manifesto.
Being ruthlessly financially efficient	The acquisition of these homes will be at a minimum cost estimated at £2m (stamp duty and fees excluding land transfer). This supports the Council's commitment to obtaining homes at best value and being ruthlessly financially efficient while and at the same time, increasing the availability of genuinely affordable homes to residents.
Taking pride in H&F	The homes are well designed and incorporates, considered, clear managed and accessible areas in the overall block, between the tenure of the affordable homes. This will enable efficiencies in terms of delivery of service and will also enable residents to take pride in where they live, contribute and feel part of a community.
Rising to the challenge of the climate and ecological emergency	The design approach for the scheme follows the GLA's energy hierarchy i.e., being 'lean, clean and green' to achieve the following targets: A 10% and 15% reduction against domestic and non-domestic developments, respectively, compliant with Part L 2021 of the Building Regulations through energy efficiency measures alone (be lean); A benchmark 50% reduction in regulated carbon emissions beyond Part L 2021 for residential development through on site measures; Zero carbon target for domestic and non-domestic areas of development, with 35% on-site reduction beyond Part L 2021 and proposals for making up the shortfall to achieve zero carbon, where required.

Financial Impact

Details of the financial impact of this report are set out in the exempt Appendix 4.

Ariana Murdock, Finance Manager, 6th March 2024

Verified by James Newman, Assistant Director – Finance, 8th April 2024

Legal Implications

The Council has been advised by Lewis Silkin LLP on the negotiation of the Heads of Terms and the real estate aspects of the proposed transaction. The Council is entitled to rely on their advice in considering how to proceed. Legal comments on the procurement aspects are set out in exempt Appendix 2.

(i) STATUTORY POWERS TO DISPOSE OF LAND AND BEST CONSIDERATION

Section 1(1) of the Localism Act 2011 confers a general power of competence on the Council and provides that a local authority may do anything that individuals generally may do, even though they are in nature, extent or otherwise;

- a) unlike anything the authority may do apart from subsection (1): or
- b) unlike anything that other public bodies may do.

Further, Section 111 of the Local Government Act 1972 provides that a local authority shall have the power to do anything (whether or not involving the expenditure, borrowing or lending of money or the acquisition or disposal of any property or rights) which is calculated to facilitate, or is conducive or incidental to, the discharge of any of their functions.

The Old Laundry Yard is held for the purposes of Part II Housing Act 1985 (“**1985 Act**”) and accounted for in the Housing Revenue Account (“**HRA**”).

Under section 32 of the 1985 Act, the Council is empowered to dispose of land held in the HRA subject to consent of the Secretary of State. However, by a statutory instrument (General Housing Consents 2013), the Secretary of State has granted a general consent (subject to certain limitations not relevant in this case) which enable a local authority to dispose of HRA land for a “consideration equal to its market value.” “Market value” is equivalent to “best consideration” as stated in section 123 of the Local Government Act 1972. For these purposes, “best consideration” has been described by the Court as those “elements of the transaction of commercial or monetary value to the local authority”, and “the price payable for the land”, which may consist simply of the “sum of money offered for the land”, or that sum plus “other elements such as rights in the nature of easements or a right to re-purchase provided that such elements have a commercial or monetary value which is capable of being assessed by those expert in the valuation of land”. What amounts to “best consideration” is a matter of professional valuation judgement based on an expert assessment supported by evidence. Paragraphs 19 and 20 below confirm that the recommended transaction is considered best consideration.

Further the recommended transaction is considered to provide wider regeneration benefits to the area as set out in paragraphs 5 and 6 below.

Legal Implications completed by Lewis Silkin and verified by Afshan Ali-Syed, Senior Property Solicitor, Property and Planning Team 07887651197 on 18th March 2024.

Background Papers Used in Preparing This Report

None

DETAILED ANALYSIS

Proposals and Analysis of Options

Background

1. The Council owns the Old Laundry Yard (OLY) site that sits to the east of the Shepherds Bush Market (SBM). The only access to OLY is via Pennard Road and is restricted by the fact that a residential dwelling is built over the accessway so that large vehicles are not able to access OLY directly from Pennard Road. The extent of the Council's ownership is shown coloured yellow on the plan at Appendix 1. The properties along Pennard Road form part of the Shepherds Bush Conservation Area and those along Lime Grove are designated as part of the Coningham and Lime Grove Conservation area. Pennard Road mansions and the former Shepherds Bush Library to the north and south of the site are both identified on the Council's Register of Buildings of Merit.
2. In July 2019 Cabinet approved a budget of £1.3m for professional fees so that the Council could, in partnership with U+I – the then owners of SBM – work up a scheme for planning at the OLY site and adjacent sites in U+I ownership. The proposed scheme was a mix of private and affordable homes, commercial uses and improvements to the market. The council would pay for the construction of a mix of private and affordable homes on OLY with U+I acting as Development Manager. Additionally, Cabinet approved in principle to appropriate the site for planning purposes. However, following a change in the ownership of SBM and the adjacent land, this scheme did not proceed.
3. In September 2020 the ownership of SBM changed. U+I Plc (LON:UAI) formed a joint venture (JV) with Yoo Capital owning 75.5% and U+I Plc (LON:UAI) retaining 24.5%. The JV wished to continue with the proposals to redevelop the council's OLY site and the adjacent sites in the JV ownership, as well as to make significant improvements to the market.
4. The proposals have evolved following the Covid pandemic and an uncertain economic outlook. The council and YCSBL considered whether the existing delivery structure, as described in paragraph 2 above, was still suitable for the scheme. Following consultation with the market traders the design has been

developed further and a fresh approach was designed to better meet the objectives of both organisations.

5. The revised structure of the deal between YCSBL and the council has changed from a partnership whereby both parties fund their own development on their own land with a development agreement, to a land swap and development agreement. This revised structure makes a more efficient use of the land through the equitable land swap. It results in a design that creates a new community that has clearly delineated zones for homes for the Council and commercial uses for YCSBL, within a shared public realm.
6. The Council benefits as YCSBL will build the 40 affordable homes to the Council specification in lieu of a land receipt, therefore there will be no call on the Council for a capital investment or the need to develop market sales homes to cross subsidise the affordable homes. The affordable homes provide a mix of tenures; with both London affordable rent and shared equity offers.
7. The new team have worked up the proposals in consultation with the Council and the local community since 2020, culminating in a new planning application in Spring 2023.
8. The sites adjacent to the market (including the OLY) have been used for meanwhile uses – shipping containers used for creative and affordable workspace and ancillary storage. The relationship with the existing market traders was critical to the success of the proposal and YCSBL has worked with the traders to ensure that the new proposal has been designed with their input, helping them to grow and sustain their businesses.

Proposed Development and Planning Approval

9. Following the evolution of the new structure the proposed mixed-use development within the planning application includes the following which will deliver economic, social and environmental wellbeing benefits to the borough, including:

- 40 new, high-quality affordable homes for the London Borough of Hammersmith and Fulham ownership, with 24 as London Affordable Rent and 16 as Council Shared Equity, the proposed mix is outlined below.

Property Types				Total Homes
1b2p	2b3p	2b4p	3b5p	
4	20	13	3	40

- An improved market that enables traders to attract and sustain long-term custom while respecting its history and culture;
- Long-term security for existing Market traders and space for new, complementary traders;

- A new incubator space operated by Imperial College London providing affordable dry lab workspace for start-ups and SMEs in life sciences;
 - Co-working space for local businesses and people;
 - Commercial office space designed with health and wellbeing in mind;
 - A greener, cleaner public realm with planting, play space and biodiverse destination.
10. The Council as landowner will benefit as the use of the OLY site will be optimised and used for much needed affordable homes for local residents. The Council will also be part of the economic regeneration of the sites, providing much needed new opportunities for the market traders and new businesses to thrive.
11. Securing genuinely affordable rented homes in the OLY site ensures the accelerated delivery of social housing to meet the needs of applicants on the Council's housing register.
12. In addition, the Council will also deliver a shared equity product (generally known as Discount Market Sale) aligning with a manifesto commitment to deliver an H&F Shared Equity model. This product offers a demonstrably affordable and sustainable home ownership option for key workers and local residents on the Council's Home Buy register, as there will be no rent payable on the unsold share. This distinction is important because existing models such as shared ownership for example, have a rent on the unsold share that increases year-on-year in line with inflation.
13. The scheme has maximised the number of family sized homes, to meet the objectives of the Council's emerging Family Housing Strategy.
14. On the 19 December 2023, the planning committee resolved that, subject to there being no contrary direction from the Mayor of London, the Director of Planning and Property be authorised to grant planning permission upon the completion of a satisfactory legal agreement.
15. An indicative timetable for the development is provided below.

Milestone	Date
Exchange Contracts	October 2024
Enabling Works	December 2024
Start on site	January 2025
Practical Completion	November 2027

16. The Heads of Terms for the Development and Land Swap Agreement are appended at exempt Appendix 2. They were drafted following advice from the council's legal advisors, Lewis Silkin LLP and will be used as the basis for the negotiation of the final Development and Land Swap Agreement between the Council and YCSBL. The Heads of Terms sets out how the land swap will

work to enable construction of the affordable housing together with the public realm and shared public areas. In addition, it includes the development obligations that YCSBL will be obliged to comply with through contractors and a professional team who will owe a duty of care directly to the Council.

Development and Land swap Agreement Heads of Terms

17. A summary of the benefits to the Council in the Heads of Terms is set out below.

- The transaction will provide the Council with 40 affordable high-quality homes with nil capital cost as part of the new development;
- The affordable homes are a mix of London Affordable rent and Council Shared equity, offering a choice of tenures for residents;
- The scheme complies with the Local Plan Strategic Policy WCRA (White City Regeneration Area);
- The land swap between the council and YCSBL is equitable, provides best value for the Council's land at OLY, and enables a more efficient use of our respective land;
- The land swap retains the Council's control over the access way from Pennard Road and the common areas of the new development;
- The OLY site will be brought into use, making the best of an underutilised asset;
- Residents will be protected from high service charges and energy bills through careful sustainable design;
- The homes will be retained in the Housing Revenue Account that receives a long income stream from rent & shared equity homes' capital receipts without any capital outlay.

Valuation advice

18. The independent valuation has been carried out for the Council by Radice Chartered Surveyors (Andrew Radice MRICS ACIM RICS) Registered Valuer. His full report is at exempt Appendix 3.

19. In his report of September 2023, Andrew Radice has valued the land based on industry standard variables against a discounted cashflow (for the affordable housing) and the Argus Developer appraisal model (for the commercial units). When compared with the value of the proposed land deal whereby construction of 40 affordable homes creates a positive net present value, the recommended transaction is considered Best Consideration under Section 123 of the Local Government Act (1972).

Jonathan Skaife – Head of Corporate Property Services

Analysis of options

20. Following the change of ownership, YCSBL and the Council considered if they wished to continue with the original proposal as outlined in paragraph 2 above. Several options were appraised by the Council in these discussions examining the best way the new homes could be developed on the OLY site.
21. The site is currently being use for meanwhile uses under licences. This is not a long-term use and is underutilising the Council's land asset. The options appraised were:

Option 1

22. 'Do nothing' and retain for current meanwhile use. This option would require the Council to renew the lease for the meanwhile uses and obtain a renewal of the temporary planning permission for 'meanwhile' uses. This is not an attractive long-term solution for the Council as it does not make effective use of the land holding and foregoes the opportunity for new housing. This option is not preferred.

Option 2

23. Dispose of the OLY site on the open market. The Council could market the site based on a title restriction for income from meanwhile uses subject to the temporary planning permission. Or it could dispose of the site once the meanwhile uses licenses have expired. The disposal would result in a relatively low capital receipt and may not unlock wider delivery of new homes, modernised market stall accommodation and new business space. The value and development potential of the OLY site would also be severely impacted by the restricted access from Pennard Road, which would restrict any future development without the cooperation of YCSBL as owner of the adjoining land. This option is not preferred.

Option 2b

24. Dispose of the OLY site to other adjoining owners. The Council has considered whether it's land interest could be acquired by the other adjoining landowners for development purposes but have concluded that this is extremely unlikely.
25. The reason for this is that the Council's land is a triangular shape and YCSBL own or control the adjoining land along 2 of the 3 boundaries. The adjoining land interests along the third boundary are made up of private residential homes running between the Council's land and Pennard Road, and so it is impossible to see how all the private owners would have any interest in acquiring the Council's land for residential purposes (even if it were possible).

26. In addition, the OLY site is also land locked, and only has a very restricted access to Pennard Road (which is the only public highway that it has access to) which runs underneath an existing residential home at 15 Pennard Road and which it would be impossible for any type of construction traffic to gain access through. As a result, it is impossible to assess how an adjoining landowner apart from YCSBL could acquire the Council's land.
27. If YCSBL did acquire the land from the Council, and re-develop the OLY site itself, it could not achieve the requirements of the Local Plan Strategic Policy WCRA (White City Regeneration Area) which gives a strong direction for the two sites to be developed together to achieve the Council's wider drive for a mixed-use development, and the Council would lose a critical element of control over the development of the affordable housing on its land. This option is not preferred.

Option 3

28. Council to redevelop the OLY site. 15 Pennard Road has restrictions both spatially, from a planning point of view, and poor access/egress from a highway stance that would make it impossible for any large construction vehicles to gain access to the OLY site during the construction period. In the unlikely event planning permission was obtained, then the logistics of developing out the site would be impossible to satisfy.
29. The approvals necessary for more than one emergency access during construction would require consent from YCSBL to use their land. Construction traffic access in Pennard Road would likely to be restricted as per the temporary planning permission, therefore the only other access would be through the YCSBL land or by craning over the homes in Pennard Road which is very unlikely to be acceptable to planning. This option is not preferred.

Option 4

30. Develop OLY site in partnership with YCSB. This option will enable a joint planning permission that creates a wide scale regeneration of the market and adjacent land holdings. The proposal is to swap land between the Council (at OLY) and YCSBL (adjacent market land) to create separate residential and commercial zones while benefiting from shared access and public realm. The value of the land swap has been assessed by an independent valuer and YCSBL have agreed that they will build out 40 affordable homes on OLY in lieu of a land payment.
31. The Council will benefit from this long-term asset with no requirement to cashflow the construction. The only cost to be borne by the Council will be the associated enabling on-costs. This option will also address the access issue that would otherwise prevent any significant development taking place on the OLY site, as it would benefit from the access over the YCSBL adjoining land, which would greatly facilitate significant development on the OLY site.

Valuation advice has confirmed that this land swap represents best consideration for the Council. This is the preferred option.

Option 4(A)

32. The Council could develop the affordable housing out itself within the partnership arrangement as described above. This has been considered and the Council has tried to bring forward the development of its land previously – but has never been successful in doing so due to the site constraints as in Option 3 above. This experience has shown that this would not be beneficial to the Council in terms of value for money and practicalities. An overarching development agreement will bring economies of scale and access to the wider YCSBL supply chain. In addition, the practicalities of two lead contractors working on a very tight site would require shared access protocols that will be costly and challenging from a health and safety perspective.
33. The affordable housing could be built out within a joint venture arrangement with YCSBL, this option has been considered, however as the Council and YCSBL will retain their own land holdings there is no benefit from this arrangement. A joint venture is usually considered where the parties want to share risks.
34. The heads of terms negotiated as in Option 4 above mitigate and transfer construction risk (cost inflation, quality and time) to YCSBL, and the 40 affordable homes provide excellent value for money for an underutilised site. In addition, it will take longer to set up the joint venture and incur significant additional legal and governance costs. This option would also not take full advantage of YCSBLs experience and track record of delivering mixed-use development schemes and would mean that management and delivery risk of the affordable housing remains with the Council. It would also require financial outlay by the Council that will not be required in the preferred option. This option is not preferred

Option 4(B)

35. The Council could carry out the land swap with YCSBL, and access via Goldhawk Road, then use the land receipt to partially fund the construction of the affordable housing, in parallel with YCSBL building out their commercial units. This option will require the Council to find additional capital funding as the land receipt will not be adequate and there is considerable pressure on the Housing Revenue Account's available cash. This option as in Option 4(A) above requires parallel building contracts which introduces interface risks and reduces efficiencies, will not provide either party value for money and the risk is retained in the Council. This option is not preferred.

Option 4 (C)

36. The Council could lead and procure the development on behalf of YCSBL as a single construction contract for the affordable housing and YCSBL's commercial units with post completion handover of the completed works to the YCSBL. Given the Council's experience of having unsuccessfully tried to bring

forward the development of its land, it is felt that the Council will struggle to deliver a development of the combined site. This option does not make use of YCSBL's experience of delivering mixed-use developments, and in particular their commercial experience which the Council has less experience in. This option is not preferred.

Recommended Option

37. **Option 4** - provides the Council with a development and land swap agreement that optimises the Council's land holdings with nil capital input for construction and overcomes the restricted access that would otherwise prevent significant development taking place on the Council's OLY site. The only costs will be the associated fees. This is the preferred option as it will provide the economic and physical regeneration of the area, create long term viability for the market and provide 40 much needed affordable homes.

Reasons for Decision

38. The reason for the recommendations in this Report is to facilitate 40 new affordable homes and commercial space as well as improving the Shepherd's Bush Market in line with the Local Plan Strategic Policy WCRA (White City Regeneration Area)

Equality Implications

39. A completed Equalities Impact Assessment is appended at Appendix 5.

Risk Management Implications

40. The final Land Swap Agreement and Development Agreement will have considered all the main risks to the Council and will be mitigated through negotiation, where possible. Below are set out the main risks and mitigations:

Risk	Impact	Mitigation
Heads of Terms/Land Swap and Development Agreement issues cannot be resolved or agreed	Delay to overall scheduled timescales. Council's interests not appropriately protected or indemnified	Continuous dialogue and communication to progress negotiations. Appropriate legal, finance and insurance input will be provided for the draft Land Swap and Development Agreement
The development is delayed after completion of the Land Swap and Development Agreement	Council's site is underutilised and not income producing	The agreement will have long stop dates to ensure the land is developed out. If they are not achieved then the land swap will be reversed.
PR and Consultation	Potential risk of disruption to PR process, disgruntled market traders and local residents	Continuous dialogue and input into the consultation process and style of the communication messaging in partnership

		with YC
Construction costs escalate	Potential delay and request for additional funding	Any delay is dealt with by longstop dates Additional costs to be borne by YC
Challenge received on the planning consent and/or Contract Award Notice	Challenge to the consent & notice	The contract will not complete until expiry of the challenge periods after publication
Design quality	The new affordable homes will be designed to the Council's high-quality standard	The Land Swap and Development agreement will include the Council's design brief and provision for the council's representative to inspect throughout construction and approve sign off at practical completion

Jules Binney, Risk and Assurance Manager, 01st February 2024

Climate and Ecological Emergency Implications

41. This decision relates to a land transaction to a wider redevelopment within the vicinity of Shepherds Bush Market and so this decision does not deal directly with the specification or design of the redevelopment and therefore has no direct climate or ecological implications.
42. The redevelopment will be subject to future decisions including a development agreement that will set out the specific criteria to follow to ensure the redevelopment is in line with the Council's wider Climate and Ecological commitments.

Approved by Hinesh Mehta, Assistant Director Climate Change, 06th March 2024

Procurement implications

43. The procurement of the Land Swap and Development Agreement as detailed in this report forms the basis of the procurement strategy. It proposes a direct award of the contract further to regulation 32 of the Public Contract Regulations. The has been approved by the Contract Assurance Board on (13th March 2024) as a waiver to contract standing order (18-21).
44. Procurement comments in exempt Appendix 2 legal section.
45. A contract shall be created in the contract register and signed copy of the contract uploaded to ensure compliance with statutory transparency requirements.
46. Contract Award Notice shall be published on exchange of contracts. An award notice is required on Contract Finder.

Commercial

47.No additional commercial implications other than in the valuer's report demonstrating Best Consideration for the land swap.

Property

48.Paragraphs 19 and 20 of the main report detail how the Council has met its duties regarding to Best Consideration under Section 123 of the Local Government Act (1972).

Consultation

49.There was substantial local consultation as part of the planning application, however this was not directly relating to the Land Swap and Development Agreement being considered in this report.

LIST OF APPENDICES

Appendix 1 – Site plan

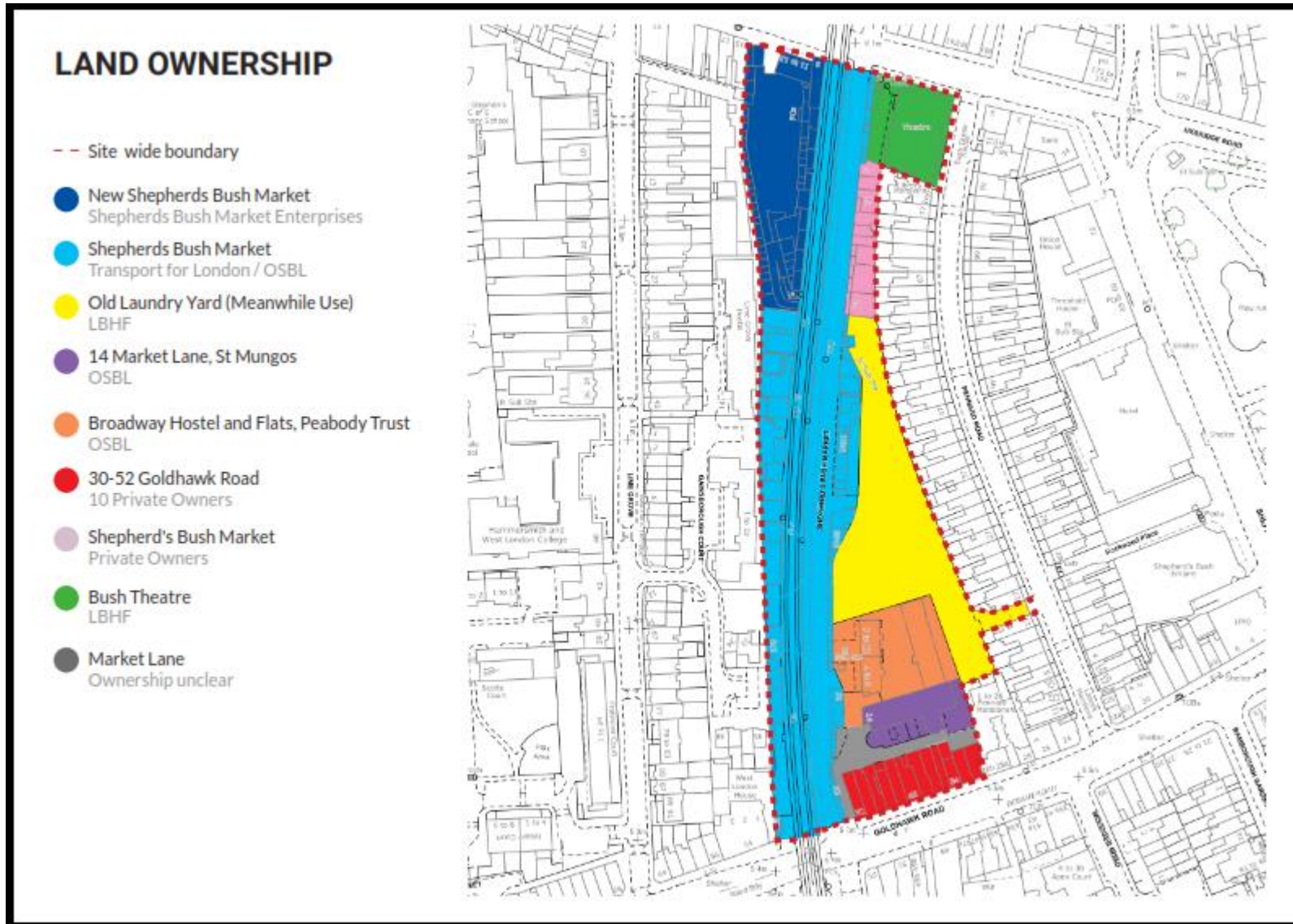
Appendix 2 – Heads of Terms summary and Legal advice (**Exempt**)

Appendix 3 – Valuation report (**Exempt**)

Appendix 4 – Finance Considerations (**Exempt**)

Appendix 5 – Equalities Impact Assessment

Appendix 1 – Site Plan



APPENDIX 5 - H&F Equality Impact Analysis Tool



Conducting an Equality Impact Analysis

An EIA is an improvement process which helps to determine whether our policies, practices, or new proposals will impact on, or affect different groups or communities. It enables officers to assess whether the impacts are positive, negative, or unlikely to have a significant impact on each of the protected characteristic groups.

The tool is informed by the [public sector equality duty](#) which came into force in April 2011. The duty highlights three areas in which public bodies must show compliance. It states that a public authority must, in the exercise of its functions, have due regard to the need to:

- 1. Eliminate discrimination, harassment, victimisation, and any other conduct that is prohibited under the Equality Act 2010**
- 2. Advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it**
- 3. Foster good relations between persons who share a relevant protected characteristic and persons who do not share it**

Whilst working on your Equality Impact Assessment, you must analyse your proposal against these three tenets.

General points

1. In the case of matters such as service closures or reductions, considerable thought will need to be given to any potential equality impacts. Case law has established that due regard cannot be demonstrated after the decision has been taken. Your EIA should be considered at the outset and throughout the development of your proposal, it should demonstrably inform the decision, and be made available when the decision is recommended.
2. Wherever appropriate, the outcome of the EIA should be summarised in the Cabinet/Cabinet Member report and equalities issues dealt with and cross referenced as appropriate within the report.
3. Equalities duties are fertile ground for litigation and a failure to deal with them properly can result in considerable delay, expense, and reputational damage.
4. Where dealing with obvious equalities issues e.g. changing services to disabled people/children, take care not to lose sight of other less obvious issues for other protected groups.
5. If you already know that your decision is likely to be of high relevance to equality and/or be of high public interest, you should contact the Strategy & Communities team for support.

Page 25

Further advice and guidance can be accessed online and on the intranet:

<https://www.gov.uk/government/publications/public-sector-equality-duty>

<https://officesharedservice.sharepoint.com/sites/Governance/SitePages/Reports.aspx>

H&F Equality Impact Analysis Tool

Overall Information	Details of Full Equality Impact Analysis
Financial Year and Quarter	2024/ Q3
Name and details of policy, strategy, function, project, activity, or programme	<p>Title of EIA: New development – Old Laundry Yard/Shepherds Bush Market</p> <p>Short summary:</p> <p>The Old Laundry Yard site is in the electoral ward of Shepherds Bush Green</p> <p>December 2023 the Planning Committee approved the refurbishment works to Shepherd's Bush Market (SBM) and the redevelopment of the adjacent Old Laundry Yard (OLY) site and St Mungo's buildings, together with associated access from Goldhawk Road/Uxbridge Road and Pennard Road. To provide reconfiguration and refurbishment of Shepherd's Bush Market, including new and replacement stalls and shops, works to the external facades of the arches, a replacement canopy, new entrance signs at Goldhawk Road and Uxbridge Road, new road surfacing, drainage, public realm, landscape, and associated works.</p> <p>Cabinet approval is being sought to enter into a Development and Land Swap Agreement with YC Shepherds Bush Limited that will enable the development of 40 affordable homes (24 London Affordable rent and 16 Council equity share) on the Council owned Old Laundry Yard site and support the regeneration of the market.</p> <p>To provide a new, ground plus 8 storey building (plus mezzanine and basement levels) to comprise of workspace, cafe, shops, and life science accommodation (Class E) and associated plant, cycle parking and photovoltaic panels (PV's). A new, ground plus 5 storey building for 40 affordable dwellings and associated private amenity space, communal gardens, plant, PVs, cycle parking and bin store.</p> <p>The Council has confirmed a commitment to continue to build a record amount of new genuinely affordable homes for residents in the borough and the Local Plan Strategic Policy WCRA identifies the White City Regeneration Area as one of the key borough regeneration area.</p> <p>The site is currently being use for meanwhile uses, however this is not a sustainable long-term use and is underutilising the council's land asset. The council has considered developing the site on its own, but this has not been successful due to severely restricted access and the Local Plan's vision of a holistic and mixed-use scheme for the OLY and Shepherds Bush market sites.</p> <p>The town centre ward of Shepherd's Bush Green has one of the highest business start-ups. LBHF's Industrial Strategy 'Economic Growth for Everyone' establishes the Borough's plan to promote growth. It is underpinned by four priorities:</p> <ul style="list-style-type: none"> ▪ 'West Tech': making LBHF a centre for innovation and growth.

- Encouraging Enterprise: becoming the best borough for business to start-up, survive and grow
- A Great Place in London: improving town centres, delivering new homes and enhancing the arts, cultural and leisure scene.
- People – Economic Growth for All: supporting residents into high quality training and employment to ensure opportunities for all.

The development will encourage inward investment, help foster job growth and promote the borough's many smaller and younger firms enabling a highly entrepreneurial economy to develop and remain in the borough.

- Help advance businesses, particularly local firms and the third sector so that they maximise job opportunities, develop apprenticeships and recruit and maintain local people in employment and enhance the vitality and vibrancy of high streets and the market.

Currently, the Market is home to roughly 89 traders across 100+ units (made up of arches, shops and stalls), selling a wide range of goods including fresh produce, clothing, textiles, jewellery, and electronics. Whilst the Market continues to be a popular shopping destination, it requires further improvements to secure its long-term viability, as acknowledged in LBHF's Local Plan.

The Proposed Development will deliver 40 new homes, 100% of which will be affordable. The delivery of high-quality affordable homes will contribute towards LBHF reaching its housing targets. The homes will be transferred to LBHF to own and manage and have been designed in conjunction with the LBHF Housing Team.

The workspace proposed will provide 22,783 sqm NIA of Class E space, which comprises 2,040 sqm of life sciences incubator space, 1,988 sqm of co-working space, 18,655 sqm of office space and 100 sqm of ancillary café space. These uses will support significant employment opportunities.

Note: If your proposed strategy will require you to assess impact on staff, please consult your HR Relationship Manager.

Lead Officer

Name: Jacquie Agyemang-Johnson
 Position: Development Manager
 Email: Jacquie.Agyemang-Johnson@lbhf.gov.uk
 Telephone No: 07787 152733

Date of completion of final EIA

01 / 03 / 24

Section 02	Scoping of Full EIA		
Plan for completion	Timing: Review over construction period – approx period circ. 40 months Resources: TBC		
Analyse the impact of the policy, strategy, function, project, activity, or programme	Analyse the impact of the policy on the protected characteristics (including where people / groups may appear in more than one protected characteristic). You should use this to determine whether the policy will have a positive, neutral, or negative impact on equality, giving due regard to relevance and proportionality.		
	Protected characteristic	Analysis	Impact: Positive, Negative, Neutral
	Age	<p>According to the 2011 Census, the mean average age for the residents of the Shepherd’s Bush Green Ward was 34.3 years, with the highest proportion aged between 30 to 44 (30%)³⁰. This has been stable between the 2011 and 2021 Census data for LBHF, where the mean average age is 34.7. According to 2021 Census data the highest proportion for LBHF was aged 25 to 34 (23.4%) and the second highest aged 35 to 49 (21.7%). This is also similar to the data for London, where the highest proportion is aged 35 to 49 years (22.7%)</p> <p>The Proposed Development is expected to have a positive and differential impact on younger and older residents, as it will help improving their health and wellbeing by enhancing the accessibility, incorporating play spaces and improving the safety of the area:</p> <ul style="list-style-type: none"> • The age profile of the borough continues to be typical of a young, diverse and mobile urban population. In Ward profile residents aged 16-64 represent (74.9%) and aged 65+ represent (8.5%) • Potential disruption to the market and potential retail activity on site during the construction of development. 	<p>Positive</p> <p>Neutral</p>
	Disability	<p>Data from the 2011 Census identified that 22% of households in the Shepherd’s Bush Green Ward are with a long-term health problem or disability (3.4% with dependent children and 18.5% with no dependent children).</p> <p>Accessibility changes may have a negative and differential impact on people with disabilities during the construction works as they can have higher susceptibility to changes. however, a positive and differential impact is expected during the operational</p>	

	<p>phase as there will be significant improvements to the accessibility of Shepherd's Bush Market, as well as the provision of new green areas, amenity spaces, and community uses.</p> <ul style="list-style-type: none"> Residents with mobility issues need to be near existing network, and level access accommodation, assistance with move. This has been addressed in the building design and layout 	Neutral
Gender reassignment	<ul style="list-style-type: none"> There are no identified impacts for gender re-assignment. 	Neutral
Marriage and Civil Partnership	<p>2011 Census data identifies the following data regarding marriage or civil partnership: • 60.8% of residents in Shepherd's Bush Green Ward are single (having never married or registered a civil partnership). This figure is greater than those for LBHF (56.5%) and London (46.2%). The proportion of the population that is married or in a registered civil partnership in Shepherd's Bush Green Ward (25%) is lower than it is in LBHF (30.9%) and London (40%) • 14.2% of the residents in the Shepherd's Bush Green Ward are either separated, divorced, or widowed. This is slightly higher than the figures for LBHF (12.6%) and London (13.8%).</p> <p>Proposed Development will have a positive and differential impact on this group with the provision of new open spaces, green infrastructures, site accessibility improvements, amenity uses and community areas.</p>	Positive
Pregnancy and maternity	<ul style="list-style-type: none"> There are no identified impacts for pregnancy or maternity. 	Neutral
Race	<p>Statistics on ethnic groups from the 2011 Census for the Shepherd's Bush Green Ward show that the largest ethnic group in the local area are white (59.9%). This is slightly less than in LBHF, where the 2021 data shows that 63.2% of the population is white. The second largest ethnic group shown in the 2011 Census data for Shepherd's Bush Green Ward is Black / African / Caribbean / Black British (17.7%), followed by Asian / Asian British (10.2%).</p> <p>A 6.3% of the population in Shepherd's Bush Green Ward identify themselves as mixed or of multiple ethnic groups is, and a 5.9% as Arab or of another ethnic group. In LBHF, 6.7% of the population is identified as mixed or of multiple ethnic groups, and 7.3% is identified as of another ethnic group</p> <ul style="list-style-type: none"> Crucial that any negotiations/consultation process is open, is consistent, fair and not influenced in any way by someone's racial background. Stallholders/residents who do not speak or read English may be negatively 	Positive

	<p>impacted as they potentially would not understand the process fully.</p> <ul style="list-style-type: none"> • Consultation has been conducted to include and accommodate each of the different cultures represented by stallholders 	
Religion/belief (including non-belief)	<p>In the Shepherd's Bush Green Ward, 25.2% of the population has no religion. Christianity is the largest religious group (49.6%) followed by Muslim (12.8%). The remainder of the population are Buddhist (1.5%), Hindu (1.0%), Jewish (0.4%), Sikh (0.3%) and other (0.6%). 8.6% of the population did not state their religion. This data is comparable to the 2021 data for LBHF. 30.6% of residents in LBHF do not have a religion. Christianity is the largest religious group in LBHF, accounting for 45.7% of the population. Muslim is the second largest religious group (11.6%). The remainder of the population identifies as Hindu (1.2%) Buddhist (0.9%), Jewish (0.7%), and Sikh (0.2%). Other religions account for 0.7% of the population and 8.5% have not answered.</p> <ul style="list-style-type: none"> • There are no aspects that prevent stallholders/residents from practicing their religion or faith. 	Positive
Sex	<p>Sex under the 2011 and 2021 Census is classified as either male or female. Based on the 2021 Census, the sex split in LBHF is 53.1% male and 46.9% female. This split is slightly more weighted towards the male sex compared to the 2011 Census data for Shepherd's Bush Green Ward, where 49.5% of the population is male, and 50.5% is female, and the 2021 Census data for London, where 48.5% of the population is male and 51.5% of the population is female.</p> <p>Although it is not considered that there is a disproportionate number of males / females in the local area or LBHF, the traders at Shepherd's Bush Market are predominantly male. Encouraging female enterprise is an aim of the development. It is therefore considered that the Proposed Development could have a positive and differential impact on females in relation to crime, therefore sex as protected characteristic is considered further within this EQIA in relation to crime.</p> <p>Employment created by the Proposed Development will be required to adhere to anti-discrimination laws with respect to sex as set out in the 2010 Act. As such, males / females are expected to experience a neutral impact and no differential or disproportionate impacts as a result of the Proposed Development.</p> <ul style="list-style-type: none"> • No known identified negative impacts. 	Neutral
Sexual Orientation	<ul style="list-style-type: none"> • No known identified negative impacts 	Neutral

	Care Experienced as a Protected Characteristic	<ul style="list-style-type: none"> No known identified negative impacts 	Neutral
	<p>Human Rights or Children’s Rights If your decision has the potential to affect Human Rights or Children’s Rights, please contact your Equality Lead for advice</p>		
	<p>Will it affect Human Rights, as defined by the Human Rights Act 1998? No</p>		
	<p>Will it affect Children’s Rights, as defined by the UNCRC (1992)? No</p>		

Page 31

Section 03	Analysis of relevant data Examples of data can range from census data to customer satisfaction surveys. Data should involve specialist data and information and where possible, be disaggregated by different equality strands.
Documents and data reviewed	Equality Act 2010 London Plan 2021 Inclusive London Mayors Equality, Diversity and Inclusive Strategy 2011 Equality Census 2021 Equality Census - Deep Dive in Hammersmith & Fulham
New research	If new research is required, please complete this section – None required

Section 04	Consultation
Consultation	Details of consultation findings (if consultation is required. If not, please move to section 06)
Analysis of consultation outcomes	Throughout the pre-application process the Applicant has engaged with a wide range of neighbouring businesses, residents, community groups, and stakeholders. The consultation was undertaken both in person and via online events between September 2020 to April 2023. Several stakeholders were contacted for the public consultation events, including politicians, key community and amenity groups, educational institutions, charities, businesses, faith groups and media outlets among others. Key stakeholders invited to and/or attended consultations details can be made available upon request.

	<p>A comprehensive list of all consultees throughout the entire consultation is detailed within the Statement of Community Involvement submitted as part of the Planning Application.</p> <p>To promote each phase of consultation, the following methods were used:</p> <ul style="list-style-type: none"> • Emails and letters – sent via email to all stakeholders within the wider database inviting them to the public exhibitions and/or a separate individual briefing for key consultees; • Flyers, Social media advertising, dedicated Instagram page shepherd'sbushmarket, reaching a wider and diverse audience, • Online press advertisements – placed in local media outlets, such as MyLondon, Posters – placed around Shepherd's Bush Market, Website news articles – posted on https://shepherd'sbushmarket.org/news <p>The Applicant consulted through COVID-19 and used a wide variety of qualitative and quantitative consultation methods during the consultation, involving:</p> <ul style="list-style-type: none"> • Pre-application meetings with London Borough of Hammersmith and Fulham, across various council departments; • Extensive engagement with traders to understand their needs and priorities for the redevelopment, including meetings (online and in person) and workshops; • Newsletters displaying updates on the Proposed Development's progress and other logistical matters within Shepherd's Bush Market for traders; • Webinars, online meetings and in-person consultation events, to display the evolving proposals and ask the community to share their thoughts
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Section 05	Analysis of impact and outcomes
Analysis	<p>What has your consultation (if undertaken) and analysis of data shown? You will need to make an informed assessment about the actual or likely impact that the policy, proposal, or service will have on each of the protected characteristic groups by using the information you have gathered. The weight given to each protected characteristic should be proportionate to the relevant policy (see guidance).</p> <p>The Proposed Development has been designed to respond to LBHF's growth objectives for the area, delivering a mix of uses that build on the borough's existing strengths to catalyse further growth. The Proposed Development includes affordable homes, a new life sciences incubator with affordable space for start-ups, office space and high-quality public realm.</p> <p>The new affordable housing, mix of commercial uses, investment in the Market and new public realm will increase activity at this end of the town centre, which will have knock on benefits for the vitality and viability of surrounding shops, services and amenities, including the Market itself. The Proposed Development is therefore a significant opportunity for LBHF and its local community, generating a wide range of benefits, such as the generation of employment, the provision of affordable rents, as well as flexible and affordable options for small businesses. Furthermore, the co-location of uses will create a unique environment helping to foster enterprise and innovation.</p> <p>Overall, these benefits above mentioned will have a positive differential (long-term) impact on all protected characteristics as it will generate a wide range of economic benefits including creation of construction jobs duration the construction phase. re-provision and expansion of Shepherd's Bush Market generating new jobs as well as securing existing ones; Approximately 1,780 jobs accommodated by the new workspace building; Up to £4 million per year in employee spending helping to support local shops and services including the Market; Gross Value Added associated with the new workspace employment equating to approximately £230 million annually; 40 new affordable homes expected to generate up to £420,000 per year in household spending; Council tax revenue of approximately £48,000 each year; New Homes Bonus of</p>

	£88,0000; Increased footfall and activity at the Site, supporting increased vitality and viability of surrounding shops, services and amenities in Shepherd's Bush town centre; and New public realm improving the health and wellbeing of the local community.
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Section 06	Reducing any adverse impacts and recommendations
Outcome of Analysis	Include any specific actions you have identified that will remove or mitigate the risk of adverse impacts and / or unlawful discrimination. This should provide the outcome for LBHF, and the overall outcome.

Section 07	Action Plan					
Action Plan	Note: You will only need to use this section if you have identified actions as a result of your analysis					
	Issue identified	Action (s) to be taken	When	Lead officer and department	Expected outcome	Date added to business/service plan

Page 33

Section 08	Agreement, publication and monitoring					
Senior Managers' sign-off	Name: Matt Rumble Position: Strategic Head of Regeneration & Development Email: matt.rumble@lbhf.gov.uk Telephone No: 07786 747488 Considered at relevant DMT:					
Key Decision Report (if relevant)	Date of report to Cabinet/Cabinet Member: 15/05/2024 Key equalities issues have been included: Yes/No					
Equalities Advice (where involved)	Name: Yvonne Okiyo Position: Strategic Lead Equity, Diversity and Inclusion Date advice / guidance given: 21/03/24					



NOTICE OF CONSIDERATION OF A KEY DECISION

In accordance with paragraph 9 of the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012, the Authority hereby gives notice of Key Decisions which the Cabinet, Cabinet Members or Chief Officers intend to consider. The list may change from the date of publication as further items may be entered.

NOTICE OF THE INTENTION TO CONDUCT BUSINESS IN PRIVATE

The Authority also hereby gives notice in accordance with paragraph 5 of the above Regulations that it may meet in private to consider Key Decisions going to a Cabinet meeting which may contain confidential or exempt information.

Reports relating to Cabinet key decisions which may be considered in private are indicated in the list of Cabinet Key Decisions below, with the reasons for the decision being made in private. Any person is able to make representations to the Cabinet if he/she believes the Cabinet decision should instead be made in the public at the Cabinet meeting. If you want to make such representations, please e-mail Katia Neale on katia.neale@lbhf.gov.uk. You will then be sent a response in reply to your representations. Both your representations and the Executive's response will be published on the Council's website at least 5 working days before the Cabinet meeting.

KEY DECISIONS PROPOSED TO BE MADE BY THE AUTHORITY FROM MAY UNTIL JULY 2024

The following is a list of Key Decisions which the Authority proposes to take from May 2024. The list may change over the next few weeks.

KEY DECISIONS are those which are likely to result in one or more of the following:

- Any expenditure or savings which are significant (ie. in excess of £300,000) in relation to the Council's budget for the service function to which the decision relates;
- Anything affecting communities living or working in an area comprising two or more wards in the borough;
- Anything affecting the budget and policy framework set by the Council.

The Key Decisions List will be updated and published on the Council's website at least on a monthly basis.

NB: Key Decisions will generally be taken by the Executive at the Cabinet, by a Cabinet Member or by a Chief Officer.

*If you have any queries on this Key Decisions List, please contact
Katia Neale on 07776 672 956 or by e-mail to katia.neale@lbhf.gov.uk*

Access to Key Decision reports and other relevant documents

Key Decision reports and documents relevant to matters to be considered at the Authority by Cabinet only, will be available on the Council's website (www.lbhf.org.uk) a minimum of 5 working days before the Cabinet meeting. Further information, and other relevant documents as they become available, can be obtained from the contact officer shown in column 4 of the list below.

Decisions

All Key Decisions will be subject to a 3-day call-in before they can be implemented, unless called in by Councillors.

Making your Views Heard

You can comment on any of the items in this list by contacting the officer shown in column 4. You can also submit a deputation to the Cabinet related to Cabinet Key Decisions only. Full details of how to do this (and the date by which a deputation must be submitted) will be shown in the Cabinet agenda.

LONDON BOROUGH OF HAMMERSMITH & FULHAM CABINET

Leader	Councillor Stephen Cowan
Deputy Leader	Councillor Ben Coleman
Cabinet Member for Children and Education	Councillor Alexandra Sanderson
Cabinet Member for Civic Renewal	Councillor Bora Kwon
Cabinet Member for Climate Change and Ecology	Councillor Wesley Harcourt
Cabinet Member for Economy	Councillor Andrew Jones
Cabinet Member for Finance and Reform	Councillor Rowan Ree
Cabinet Member for Housing and Homelessness	Councillor Frances Umeh
Cabinet Member for Public Realm	Councillor Sharon Holder
Cabinet Member for Social Inclusion and Community Safety	Councillor Rebecca Harvey

Key Decisions List No. 136 (published 1 May 2024)

KEY DECISIONS LIST – FROM MAY 2024

The list also includes decisions proposed to be made by future Cabinet meetings

Where column 3 shows a report as EXEMPT, the report for this proposed decision will be considered at the private Cabinet meeting. Anybody may make representations to the Cabinet to the effect that the report should be considered at the open Cabinet meeting (see above).

* All these decisions may be called in by Councillors; If a decision is called in, it will not be capable of implementation until a final decision is made.

Decision to be made by	Earliest date the decision will be made and Reason	Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private.	Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents	Documents publication
CABINET MEMBER AND OFFICER DECISIONS				
Finance				
Cabinet Member for Social Inclusion and Community Safety, Cabinet Member for the Economy	May 2024	Construction Code of Practice The Council's Noise and Nuisance team would like to publish a Code of Practice for Construction Work. By publishing an approved Code of Construction Practice the council will set out clear requirements for how construction works should be carried out. This will help to ensure that all impacts from those works e.g. noise or dust complaints, are minimised.	Cabinet Member for the Economy, Cabinet Member for Social Inclusion and Community Safety	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Affects 2 or more wards		Ward(s): All Wards Contact officer: Hashith Shah Tel: 020 8753 6693 Hashith.Shah@lbhf.gov.uk	
Cabinet Member for Children and Education	May 2024	Short Term Lease for the School House at Hurlingham Academy The report requests approval for consent for Hurlingham Academy to enter into a short term lease of the School House (caretakers lodge).	Cabinet Member for Children and Education	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): Palace & Hurlingham Contact officer: Daryle Mathurin Tel: 07816 661199 Daryle.Mathurin@lbhf.gov.uk	

Decision to be Made by (Cabinet or Council)	Date of Decision-Making Meeting and Reason	Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private.	Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents	Documents to be submitted to Cabinet (other relevant documents may be submitted)
				3-day call-in.
Cabinet Member for Children and Education	May 2024	Breakfast Support Provider to Address Food Poverty in Schools Deliver of expert advice and support to establish hunger focused breakfast provision in schools as well as food deliveries.	Cabinet Member for Children and Education	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	
Strategic Director of the Economy Department	May 2024	Refurbished Town Hall - Level 06 Fit-Out The Council is seeking to tender for works to fit-out the new bar and restaurant area on Level 06 of the refurbished Town Hall. Works are likely to include, floor and wall finishes, lighting, kitchen and bar counter.	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): Hammersmith Broadway	
Cabinet Member for Children and Education	May 2024	GLA funding for Primary School Universal Free School Meals The Mayor for London announced £130 million of one-off funding to ensure all school children at	Cabinet Member for Children and Education	A detailed report for all decisions going to Cabinet will be available at
	Reason: Expenditure/Income -		Ward(s): All Wards	

Decision to be Made by (Cabinet or Council)	Date of Decision-Making Meeting and Reason	Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private.	Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents	Documents to be submitted to Cabinet (other relevant documents may be submitted)
	Revenue between £500,000 and £5m and Capital between £1.5m and £5m	publicly funded primary schools in London can receive free school meals for the academic year beginning in September 2023. The funding allocation for Hammersmith & Fulham is funding for schools to implement the meal provision for children in Key Stage 2 who are not otherwise eligible for free school meals.	Contact officer: Marcus Robinson Marcus.RobinsonCHS@lbhf.gov.uk	least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
Cabinet Member for the Economy	May 2024 Reason: Affects 2 or more wards	Article 4 Direction Direction to remove permitted development rights for commercial premises to change use to residential in identified commercial areas within the borough.	Cabinet Member for the Economy Ward(s): All Wards Contact officer: David Gawthorpe David.Gawthorpe@lbhf.gov.uk	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
Cabinet Member for Finance and Reform	May 2024 Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m	Smart Building and Environmental Technologies 2023 The council has ambitions to invest in technology to support climate and environmental targets within offices. Facilities are needed to monitor and manage energy and power usage and operate technically efficient buildings whilst providing powerful utilization data.	Cabinet Member for Finance and Reform Ward(s): All Wards Contact officer: Ramanand Ladva Tel: 07493864847 Ramanand.Ladva@lbhf.gov.uk	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at

Decision to be Made by (Cabinet or Council)	Date of Decision-Making Meeting and Reason	Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private.	Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents	Documents to be submitted to Cabinet (other relevant documents may be submitted)
				the start of the 3-day call-in.
Strategic Director of Finance	May 2024	<p>Council Tax Single Person Discount Review</p> <p>In line with recommendations from DLUHC, the Council conducts a yearly review of the Single Persons Discount (SPD) which has been granted to residents previously under Section.11 Council Tax (Discount and Disregard) LGFA 1993. This review is to establish whether the resident is still eligible for the discount, which is a 25% reduction on the council tax charge.</p>	Cabinet Member for the Economy	<p>A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.</p>
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): All Wards	
Cabinet Member for the Economy	May 2024	<p>Instruction to H&F Developments Ltd to grant a lease on civic campus Block B Restaurant</p> <p>The Council's nominee company, H&F Housing Developments Ltd acts on the instruction of the Council in all matters related to the commercial leases on the civic campus</p>	Cabinet Member for the Economy	<p>A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.</p>
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): Hammersmith Broadway	
Strategic Director of the Economy Department	May 2024	<p>Instruction to H&F Developments Ltd to grant cinema lease to successful operator</p> <p>The Council's nominee company,</p>	Cabinet Member for the Economy	<p>A detailed report for all decisions going to Cabinet will be available at</p>
	Reason: Expenditure/Income over		Ward(s): Hammersmith Broadway	

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	£5m & policies or new income, reserves use, overspend over £300K	<p>H&F Housing Developments Ltd, acts upon the instruction of the council in matters relating to commercial leases at the Civic Campus.</p> <p>PART OPEN PART PRIVATE</p> <p>Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.</p>	<p>Contact officer: Philippa Cartwright</p> <p>Philippa.Cartwright@lbhf.gov.uk</p>	<p>least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.</p>
Strategic Director of the Economy Department	<p>May 2024</p> <p>Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m</p>	<p>Instruction to H&F Developments Ltd to grant a lease on civic campus Block C cafe</p> <p>The Council's nominee company, H&F Housing Developments Ltd acts on the instruction of the Council in all matters related to the commercial leases on the civic campus</p>	<p>Cabinet Member for the Economy</p> <p>Ward(s): Hammersmith Broadway</p> <p>Contact officer: Philippa Cartwright</p> <p>Philippa.Cartwright@lbhf.gov.uk</p>	<p>A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.</p>
Strategic Director of the Economy Department	<p>May 2024</p> <p>Reason: Expenditure/Income above £300K</p>	<p>Instruction to H&F Developments Ltd to grant lease on civic campus Block C retail unit</p> <p>The Council's nominee company, H&F Housing Developments Ltd</p>	<p>Cabinet Member for the Economy</p> <p>Ward(s): Hammersmith Broadway</p>	<p>A detailed report for all decisions going to Cabinet will be available at least five</p>

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	- Revenue up to £500k and Capital up to 1.5m	acts on the instruction of the Council in all matters related to the commercial leases on the civic campus	Contact officer: Philippa Cartwright Philippa.Cartwright@lbhf.gov.uk	working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
Strategic Director of the Economy Department	May 2024 Reason: Expenditure/Income over £5m & policies or new income, reserves use, overspend over £300K	Instruction to H&F Developments Ltd to grant lease on civic campus convenience store to successful operator The Council's nominee company, H&F Housing Developments Ltd acts on the instruction of the Council in all matters related to the commercial leases on the civic campus. PART OPEN PART PRIVATE Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.	Cabinet Member for the Economy Ward(s): Hammersmith Broadway Contact officer: Philippa Cartwright Philippa.Cartwright@lbhf.gov.uk	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
Strategic Director of the Economy Department	May 2024 Reason: Expenditure/Income over £5m &	Instruction to H&F Developments Ltd to grant lease on civic campus Block B 1st floor office The Council's nominee company, H&F Housing Developments Ltd	Cabinet Member for the Economy Ward(s): Hammersmith Broadway	A detailed report for all decisions going to Cabinet will be available at least five

Decision to be Made by (Cabinet or Council)	Date of Decision-Making Meeting and Reason	Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private.	Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents	Documents to be submitted to Cabinet (other relevant documents may be submitted)
	policies or new income, reserves use, overspend over £300K	acts on the instruction of the Council in all matters related to the commercial leases on the civic campus.	Contact officer: Philippa Cartwright Philippa.Cartwright@lbhf.gov.uk	working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
Strategic Director of the Economy Department	May 2024	Instruction to H&F Developments Ltd to grant lease on civic campus Block B 2nd floor office The Council's nominee company, H&F Housing Developments Ltd acts on the instruction of the Council in all matters related to the commercial leases on the civic campus.	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/ income over £5m & policies or new income, reserves use, overspend over £300K		Ward(s): Hammersmith Broadway	
Strategic Director of the Economy Department	May 2024	Instruction to H&F Developments Ltd to grant lease on civic campus Block B 3rd floor office The Council's nominee company, H&F Housing Developments Ltd acts on the instruction of the Council in all matters related to the commercial leases on the civic campus.	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the
	Reason: Expenditure/ income over £5m & policies or new income, reserves use, overspend over £300K		Ward(s): Hammersmith Broadway	

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				3-day call-in.
Strategic Director of the Economy Department	May 2024	<p>Instruction to H&F Developments Ltd to grant lease on civic campus Block B 4th floor office</p> <p>The Council's nominee company, H&F Housing Developments Ltd acts on the instruction of the Council in all matters related to the commercial leases on the civic campus.</p>	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income over £5m & policies or new income, reserves use, overspend over £300K		Ward(s): Hammersmith Broadway	
Strategic Director of the Economy Department	May 2024	<p>Instruction to H&F Developments Ltd to grant lease on civic campus Block B 5th floor office</p> <p>The Council's nominee company, H&F Housing Developments Ltd acts on the instruction of the Council in all matters related to the commercial leases on the civic campus.</p>	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income over £5m & policies or new income, reserves use, overspend over £300K		Ward(s): Hammersmith Broadway	
Strategic Director of the Economy Department	May 2024	<p>Instruction to H&F Developments Ltd to grant lease on civic campus Block B 6th floor office</p> <p>The Council's nominee company, H&F Housing Developments Ltd</p>	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five
	Reason: Expenditure/Income over £5m &		Ward(s): Hammersmith Broadway	

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	policies or new income, reserves use, overspend over £300K	acts on the instruction of the Council in all matters related to the commercial leases on the civic campus.	Contact officer: Philippa Cartwright Philippa.Cartwright@lbhf.gov.uk	working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
Cabinet Member for the Economy	May 2024	Instruction to H&F Developments Ltd to grant a lease on civic campus Block B 7th floor office The Council's nominee company, H&F Housing Developments Ltd acts on the instruction of the Council in all matters related to the commercial leases on the civic campus.	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): Hammersmith Broadway	
Cabinet Member for the Economy	May 2024	Instruction to H&F Developments Ltd to grant lease on civic campus Block B ground floor office / reception The Council's nominee company, H&F Housing Developments Ltd acts on the instruction of the Council in all matters related to the commercial leases on the civic campus	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): Hammersmith Broadway	

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				3-day call-in.
Cabinet Member for the Economy	May 2024	<p>Instruction to H&F Developments Ltd to grant a lease on civic campus Affordable Start-up Unit 2</p> <p>The Council's nominee company, H&F Housing Developments Ltd acts on the instruction of the Council in all matters related to the commercial leases on the civic campus</p>	Cabinet Member for the Economy	<p>A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.</p>
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): Hammersmith Broadway	
Cabinet Member for the Economy	May 2024	<p>Instruction to H&F Developments Ltd to grant a lease on civic campus Affordable Start-up Unit 1</p> <p>The Council's nominee company, H&F Housing Developments Ltd acts on the instruction of the Council in all matters related to the commercial leases on the civic campus</p>	Cabinet Member for the Economy	<p>A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.</p>
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): Hammersmith Broadway	
Cabinet Member for Public Realm	May 2024	<p>Wood Lane / Depot Road Junction Improvement Scheme - S106 Highway Works</p> <p>This is a junction improvement scheme which involves a complete redesign of the junction, including</p>	Cabinet Member for Public Realm	<p>A detailed report for all decisions going to Cabinet will be available at least five</p>
	Reason: Expenditure/Income above £300K		Ward(s): College Park and Old Oak	

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	- Revenue up to £500k and Capital up to 1.5m	new traffic signals, new access road into the Imperial College Campus Site, carriageway and footway repaving, greening and incorporating the new C34 bi-directional cycle lane through the junction.	Contact officer: Michael Masella michael.masell@lbhf.gov.uk	working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
Cabinet Member for Social Inclusion and Community Safety	May 2024	Decision to introduce a Public Spaces Protection Order (PSPO) relating to street harassment	Cabinet Member for Social Inclusion and Community Safety	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Affects 2 or more wards	This report will outline the result of a public consultation into whether to introduce a Public Space Protection Order to prevent street harassment	Ward(s): All Wards Contact officer: Laura Seamons, Beth Morgan Tel: 07786965292, Tel: 020 8753 3102 laura.seamons@lbhf.gov.uk, beth.morgan@lbhf.gov.uk	
Strategic Director of the Economy Department	May 2024	Acquisition of freehold properties	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the
	Reason: Expenditure/ income over £5m & policies or new income, reserves use, overspend over £300K	Acquisition of freehold properties under the Refugee Housing Programme / Local Authority Housing Fund Round 2.	Ward(s): Contact officer: Joe Coyne joe.coyne@lbhf.gov.uk	

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				3-day call-in.
Cabinet Member for the Economy	May 2024	Civic Campus Cinema Decision Cabinet Member for the Economy to make a decision on entering into an agreement for the cinema lease at the Civic Campus.	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): Hammersmith Broadway	
Cabinet Member for Social Inclusion and Community Safety	May 2024	LET FPN fine increase Amendments to fixed penalty notice charges to be issued by Law Enforcement Team	Cabinet Member for Social Inclusion and Community Safety	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Affects 2 or more wards		Ward(s): All Wards	
Cabinet Member for Public Realm	May 2024	Approval for a 10 year lease on 27 Bulwer street W12 8AR We are seeking approval for a 10 year lease in the north of the borough to house our parking on street enforcement team. the	Cabinet Member for Public Realm	A detailed report for all decisions going to Cabinet will be available at least five
	Reason: Expenditure/Income - Revenue		Ward(s): Shepherds Bush Green	

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	between £500,000 and £5m and Capital between £1.5m and £5m	search for a suitable property has been on going for the last 18 months. This property is highly suitable for our operation and will be funded from the existing parking budgets.	Contact officer: Gary Hannaway Tel: 020 8753 gary.hannaway@lbhf.gov.uk	working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
Cabinet Member for Public Realm	May 2024	Registration and Mortuary (Fees and Charges) To agree the introduction of new service charge categories and approve the proposed uplifted fees and charges from 1 April 2024.	Cabinet Member for Public Realm	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	
Strategic Director of the Economy Department	May 2024	Decision to acquire a property under the Refugee Housing Programme Decision to acquire leasehold properties in the borough.	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): All Wards	

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				3-day call-in.
Strategic Director of the Economy Department	May 2024	Delivering affordable homes - acquisition of freehold properties Acquisition of freehold properties in the borough.	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): All Wards	
Deputy Leader	May 2024	LD Supported Accommodation at Emlyn Gardens To provide supported accommodation for up to 8 residents to live independently.	Deputy Leader	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): White City	
Cabinet Member for Children and Education	May 2024	Maintained Nursery Funding - Academic Years 2024/25 Early Years Funding for maintained nurseries to provide support to children who have	Cabinet Member for Children and Education	A detailed report for all decisions going to Cabinet will be available at
	Reason: Expenditure/Income -		Ward(s): All Wards	

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	Revenue between £500,000 and £5m and Capital between £1.5m and £5m	additional needs.	Contact officer: Alistair Ayres alistair.ayres@lbhf.gov.uk	least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
Cabinet Member for Public Realm	May 2024	Suspensions Fees & Charges Uplift Uplift of Suspensions Fees & Charges to reflect current requirements.	Cabinet Member for Public Realm	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Affects 2 or more wards		Ward(s): All Wards	
Cabinet Member for Public Realm	May 2024	Traffic Orders Fees & Charges Uplift Uplift of Traffic Orders Fees & Charges to reflect current requirements.	Cabinet Member for Public Realm	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at
	Reason: Affects 2 or more wards		Ward(s): All Wards	
			Contact officer: Oscar Turnerberg Tel: 074 9854 2978 oscar.turnerberg@lbhf.gov.uk	

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				the start of the 3-day call-in.
Strategic Director of the Economy Department	May 2024	Hartopp & Lannoy Appropriation A report seeking approval to appropriate the land known as Hartopp & Lannoy Land for planning purposes to facilitate the redevelopment of the land and engage powers under Section 203 of the Housing and Planning Act 2016.	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): Munster	
Strategic Director of Independent Living	24 May 2024	Home care electronic monitoring and finance system (CM2000) CM2000 is an electronic monitoring and finance system for commissioned home care and independent living services. The system will enable accurate monitoring of visits and payment for services delivered.	Deputy Leader	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): All Wards	
Cabinet Member for Public Realm	Before 31 May 2024	Transport for London LIP Programme Spending Submission 24/25 This report seeks approval from the Cabinet Member of Public	Cabinet Member for Public Realm	A detailed report for all decisions going to Cabinet will be available at
	Reason: Expenditure/Income -		Ward(s): All Wards	

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	Revenue between £500,000 and £5m and Capital between £1.5m and £5m	Realm to accept the grant of £1,158,000 from Transport for London and to create associated income, capital and revenue budgets. All projects identified in the report align with the Mayors Transport Strategy and work towards progressing Hammersmith and Fulham Council's local air quality, public health and transport priorities.	Contact officer: Ruby Jones ruby.jones@lbhf.gov.uk	least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
Cabinet Member for Housing and Homelessness	2 May 2024	Private Sector Housing Enforcement Policy The Policy aims to promote efficient and effective approaches to regulatory inspection and enforcement, which improve regulatory outcomes without imposing unnecessary burdens.	Cabinet Member for Housing and Homelessness	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Affects 2 or more wards		Ward(s): All Wards	
Strategic Director of the Economy Department	May 2024	Decision to acquire properties to support refugee resettlement - A This decision is one of several key decisions to enable the council to purchase properties to support refugee resettlement in line with the aims of the Refugee Housing Programme.	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	

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				the start of the 3-day call-in.
Strategic Director of the Economy Department	Before 31 Jul 2024	Decision to acquire properties to support refugee resettlement - B This decision is one of several key decisions to enable the council to purchase properties to support refugee resettlement in line with the aims of the Refugee Housing Programme.	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	
Strategic Director of the Economy Department	Before 31 Jul 2024	Decision to acquire properties to support refugee resettlement - C This decision is one of several key decisions to enable the council to purchase properties to support refugee resettlement in line with the aims of the Refugee Housing Programme.	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	
Strategic Director of the Economy Department	Before 31 Jul 2024	Decision to acquire properties to support refugee resettlement - D This decision is one of several key decisions to enable the council to	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at
	Reason: Expenditure/Income -		Ward(s): All Wards	

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	Revenue between £500,000 and £5m and Capital between £1.5m and £5m	purchase properties to support refugee resettlement in line with the aims of the Refugee Housing Programme.	Contact officer: Joe Coyne joe.coyne@lbhf.gov.uk	least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
Strategic Director of the Economy Department	Before 31 Jul 2024	Decision to acquire properties to support refugee resettlement - E This decision is one of several key decisions to enable the council to purchase properties to support refugee resettlement in line with the aims of the Refugee Housing Programme.	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	
Strategic Director of the Economy Department	Before 31 Jul 2024	Decision to acquire properties to support refugee resettlement - F This decision is one of several key decisions to enable the council to purchase properties to support refugee resettlement in line with the aims of the Refugee Housing Programme.	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	

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				the start of the 3-day call-in.
Cabinet Member for Children and Education	13 May 2024	Children's Centre Consultation Consultation required before proposed changes are implemented.	Cabinet Member for Children and Education	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason:		Ward(s): All Wards	
Cabinet Member for Children and Education	27 May 2024	Behaviour Outreach Contract for the provision of behaviour outreach services in H&F to support improving future life chances for children and young people.	Cabinet Member for Children and Education	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason:		Ward(s): All Wards	

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Corporate				
Strategic Director of the Economy Department	May 2024	<p>White City Central - Variation to the appointments of Mae, Curtins, 24 Acoustics, Make:Good and Farrer Huxley to include RIBA 3A</p> <p>This report concerns the proposed development of the site known as White City Central area ("site").</p> <p>The report seeks the approval for the variation of existing contracts for stage RIBA 3A to assist in the procurement of the main contractor.</p>	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Affects 2 or more wards		Ward(s): All Wards	
Strategic Director of the Economy Department	May 2024	<p>Contract for the supply and installation of air to water source heat pump system</p> <p>We are proposing to let and award a contract for the supply and installation of air to water source heat pump system (s) at 105 Greyhound Road, W6 8NL and the Public Mortuary at 200 Townmead Road, SW6 2RE.</p>	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Affects 2 or more wards		Ward(s): Sands End	
Cabinet Member for Housing and Homelessness	May 2024	<p>Contract Award Report - Consultancy Services Framework</p> <p>Contract award report in relation to the appointment of specialist external consultants to deliver professional services for the Economy Department covering:</p>	Cabinet Member for Housing and Homelessness	A detailed report for all decisions going to Cabinet will be available at least five working days before the date
	Reason: Expenditure/Income over £5m & policies or		Ward(s): All Wards	

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	new income, reserves use, overspend over £300K	Multi-disciplinary services (such as Quantity Surveyors, Contract Administrators, Project Managers, Principal Designers including CDM Consultants/Advisors, Building Surveyors and Employers Agents including a combination of such services); Engineering Services (such as Mechanical & Electrical and Civil and Structural); Architectural Services; Clerk of Works Services; and Fire Consultancy Services. The Consultancy Services Framework Agreement comprises eight (8) lots and will run for a period of four (4) years.	Dominic.DSouza@lbhf.gov.uk	of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
Leader of the Council	May 2024 Reason: Expenditure/ income over £5m & policies or new income, reserves use, overspend over £300K	Open Market Acquisition The authority to acquire residential properties to accelerate the delivery of genuinely affordable housing in the borough, to meet the urgent need for affordable housing.	Cabinet Member for the Economy Ward(s): All Wards Contact officer: Mo Goudah mo.goudah@lbhf.gov.uk	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
Cabinet Member for Housing and Homelessness	May 2024 Reason:	Variations to Housing Repairs Contract Contract variation to existing housing repairs contract	Cabinet Member for Housing and Homelessness Ward(s): All Wards Contact officer: Emma Lucas Tel: 07827883247 Emma.Lucas@lbhf.gov.uk	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member

Decision to be Made by (Cabinet or Council)	Date of Decision-Making Meeting and Reason	Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private.	Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents	Documents to be submitted to Cabinet (<i>other relevant documents may be submitted</i>)
				Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
Strategic Director of Finance	<p>May 2024</p> <p>Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m</p>	<p>Land and property-based ICT system contract extension</p> <p>Approval of a 12 month contract extension with existing provider IDOX to enable the data migration and new system configuration to take place</p>	<p>Cabinet Member for Finance and Resources</p> <p>Ward(s): All Wards</p> <p>Contact officer: Davina Barton Davina.Barton@lbhf.gov.uk</p>	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
Cabinet Member for Public Realm	<p>May 2024</p> <p>Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m</p>	<p>Parking Bailiff Enforcement Procurement Strategy</p> <p>This decision will be to sign off on the procurement strategy relating to the bailiff enforcement contract for outstanding Penalty Charge Notice (PCN) debt.</p>	<p>Cabinet Member for Public Realm</p> <p>Ward(s): All Wards</p> <p>Contact officer: Gary Hannaway, Bram Kainth Tel: 020 8753, Tel: 07917790900 gary.hannaway@lbhf.gov.uk, bram.kainth@lbhf.gov.uk</p>	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.

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Cabinet Member for Children and Education	May 2024	Procurement Strategy for Community Schools Programme Refurbishment Works To refurbish Lena Gardens and Mund St. sites to serve as decant locations for schools in the Community Schools Programme	Cabinet Member for Children and Education	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): Avonmore; Addison; Brook Green; Ravenscourt	
Strategic Director of the Economy Department	May 2024	Community Schools Programme – Variation to the appointment of Design Team (BPTW) Variation to existing contract for Design Team services (encompassing architectural design services) for the Community Schools Programme.	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Affects 2 or more wards		Ward(s): Avonmore; Ravenscourt	
Deputy Leader	May 2024	Direct Award of Contract for Minterne Gardens Extra Care Service The decision is to agree that the Contract with Housing 21 will start from February 2023 until 31st March 2027. The decision is to agree that the total value of the four-year	Deputy Leader	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital		Ward(s): White City; Wormholt	

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	between £1.5m and £5m	<p>Housing 21 Minterne Gardens contract is expected to be £3,919,566.</p> <p>The service is based on a core and flexi model which fits around resident's needs. This contract will provide a consistent and sustainable Extra Care Service for resident of the borough, which promotes independent living, enabling them to remain in their own home for as long as possible and reduces the need for more expensive residential care.</p>		Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
Strategic Director of the Economy Department	May 2024	<p>Decarbonisation of non-domestic properties (phase 2) - WOS - contract award</p> <p>Decision relates to the award of a Works / Optimisation Service (WOS) contract for retrofitting and decarbonising H&F assets (incl. replacement of gas boilers with ASHPs).</p> <p>This decision follows the procurement strategy taken to Cabinet on 18th July 2022 and the Cabinet report (requesting approval for authority to award the contract to be delegated to relevant the SLT Director, in consultation with the Cabinet Member) on 6th March 2023. The WOS contract will be used for the installation of Energy Conservation Measures (ECMs) at H&F non-domestic properties. The delivery of decarbonisation and retrofit projects will support the Council to achieve its net-zero carbon target and reduce carbon emissions in H&F.</p>	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/ ncome over £5m & policies or new income, reserves use, overspend over £300K		Ward(s): All Wards	

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Cabinet Member for Housing and Homelessness	May 2024	<p>Procurement Strategy/Contract Award approval to Cablesheer to support with housing voids and repairs</p> <p>We are looking for both procurement strategy and contract award approval to direct award a 3 year contract to Cablesheer. The contract will instruct work orders to Cablesheer to support our term-service patch contractors with housing voids and repairs.</p> <p>This direct award will be through a compliant Construction Framework (The national framework partnership). The contract value will be for a maximum value of £4,500,000 over a 36 month duration. The contract will apportion the spend equally at £1,500,000 per annum.</p>	Cabinet Member for Housing and Homelessness	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	
Strategic Director for the Environment	May 2024	<p>Alternative Ecological Mitigation at Wormwood Scrubs Contractors Procurement</p> <p>This report is seeking permission for the council to approach the market and procure contractors for the implementation of the Alternative Ecological Mitigation (AEM) Masterplan capital works and 10 Year Management and Maintenance Plan (MMP) for Wormwood Scrubs.</p>	Cabinet Member for Public Realm	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): College Park and Old Oak	

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Cabinet Member for Housing and Homelessness	May 2024	<p>Approval to extend our roofing contract by 12 months.</p> <p>We seek approval to extend our existing contract with our roofing subcontractor. This contract currently supports our DLO by carrying out roofing repairs and maintenance works, on behalf of H&F Maintenance, our Direct Labour Organisation ('the DLO'. The DLO has responsibility for carrying out repairs to communal areas for most of our council housing stock. Due to the specialist nature of roofing works the DLO requires a subcontractor to carry out roofing repairs and maintenance works on its behalf.</p> <p>We initially procured this provider under a JCT measured term contract from the 16th of May 2022 until the 15th of May 2024. The original contract award allowed for a 12 month extension of the contract until the 15th of May 2025.</p> <p>We are seeking approval to action this extension of the contract until the 15th of May 2025.</p>	Cabinet Member for Housing and Homelessness	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	
Deputy Leader	May 2024	<p>Day Opportunities Direct Award Contract</p> <p>The purpose of this report is to approve a Direct Award to both Nubian Life and the Alzheimer's Society to the total value of £564,887. For both services, the contract ends on the 31st March 2023 and to ensure service continuity as well as planning a co-production project and tender in order that on the 1 June 2024 a revised service will be put in place.</p>	Deputy Leader	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	

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				3-day call-in.
Director Children's Services	May 2024	<p>Procurement Strategy for Temporary Classroom Unit at Woodlane High School</p> <p>Provision of 20 additional temporary spaces at Woodlane High Schools</p>	Cabinet Member for Children and Education	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): All Wards	
Cabinet Member for Housing and Homelessness	May 2024	<p>Direct Award via the Southeast Consortium Framework for a Windows installation/replacement contractor</p> <p>We are seeking approval to compliantly direct award a 3 year, £3,000,000 windows installation and replacement contract via the Southeast Consortium Framework.</p> <p>This contract will provide the council with the additional capacity required to support our increasing work order demand within the repairs service.</p>	Cabinet Member for Housing and Homelessness	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	

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Strategic Director of the Economy Department	May 2024	Procurement of a Marquee for the refurbished Hammersmith Town Hall The Council is seeking to procure a marquee for the outdoor area of the rooftop bar and restaurant on Level 06 of the refurbished Town Hall	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): Hammersmith Broadway	
Cabinet Member for the Economy	May 2024	Procurement and Installation of Audio Visual Equipment, Desk Booking and Smart Technology within the refurbished Town Hall The Council is seeking to tender for works to procure and install the following: - Audio Visual equipment - Desk Booking technology - Smart technology	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): Hammersmith Broadway	
Strategic Director of the Economy Department	May 2024	Procure joinery works in relation to large Furniture and Fixtures at the refurbished Town Hall The Council is seeking to tender a joinery package for the provision of two large reception desks and a bar counter at the refurbished Town Hall	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): Hammersmith Broadway	

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				Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
Cabinet Member for the Economy	May 2024	Fulham Library & Macbeth Centre Roof Replacement Roof Replacement works	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): Fulham Reach	
Cabinet Member for Children and Education	May 2024	GLA funding for Primary School Universal Free School Meals The Mayor for London announced £130 million of one-off funding to ensure all school children at publicly funded primary schools in London can receive free school meals for the academic year beginning in September 2023. The funding allocation for Hammersmith & Fulham is funding for schools to implement the meal provision for children in Key Stage 2 who are not otherwise eligible for free school meals..	Cabinet Member for Housing and Homelessness	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	

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Strategic Director of the Economy Department	Before 24 May 2024	<p>Procurement of a works contract for Commercial office block lobby fit-out (Civic Campus)</p> <p>The existing build contract is for shell and core only. Work is required to fit-out the lobby area.</p>	Cabinet Member for the Economy	<p>A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.</p>
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): Hammersmith Broadway	
	Contact officer: Philippa Cartwright Philippa.Cartwright@lbhf.gov.uk			
Strategic Director of the Economy Department	May 2024	<p>Procurement of furniture for Ground to floor 5 of the Civic Campus</p> <p>As part of the transition of the workforce to the Civic Campus, furniture is required in order to allow the workforce to continue to deliver the services it currently does.</p>	Cabinet Member for the Economy	<p>A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.</p>
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): Hammersmith Broadway	
	Contact officer: Philippa Cartwright Philippa.Cartwright@lbhf.gov.uk			
Strategic Director of the Economy Department	May 2024	<p>Approval to award contract for 6th Floor Terrace Landscaping Works (Civic Campus)</p> <p>The refurbishment of the Civic Campus building is currently underway. A contract is required to procure for the work on the roof garden, which will be on the 6th floor terrace.</p>	Cabinet Member for the Economy	<p>A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet</p>
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): Hammersmith Broadway	
	Contact officer: Philippa Cartwright Philippa.Cartwright@lbhf.gov.uk			

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				Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
Strategic Director of the Economy Department	May 2024	Procurement Strategy for the Linford Christie Changing room Demolition of Linford Christie Changing room and shower block and the provision of design, purchase and installation of six purpose-built WC, changing room and shower facility porta cabins for Linford Christie	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): College Park and Old Oak	
Strategic Director of the Economy Department	May 2024	Contract award for provision of disrepair and void works Contract award for the provision of disrepair works	Cabinet Member for Housing and Homelessness	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): All Wards	

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Strategic Director of the Economy Department	May 2024	Procurement Strategy for Garage Refurbishment Approval for the strategy to procure a contractor to deliver the Phase 3 programme of refurbishment works to garages on housing land.	Cabinet Member for Housing and Homelessness	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): All Wards	
Cabinet Member for Children and Education	May 2024	Procurement Strategy for Voucher Payment Solution Procurement Strategy for the provision of closed loop supermarket vouchers	Cabinet Member for Children and Education	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	
Cabinet Member for the Economy	May 2024	The Public Mortuary - Replacement of Air Cooled Chiller and Boilers with Air Source Heat Pumps The works will include for the Replacement of the existing Air-Cooled Chiller, gas fired boilers and hot water heaters with Air Source Heat Pumps, upgraded Air Handling Units, controls and	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital		Ward(s): Sands End	

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	between £1.5m and £5m	associated electrical works.		Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
Cabinet Member for Finance and Reform	May 2024	<p>CONTRACT EXTENSION FOR VARIABLE DATA PRINTING SERVICES</p> <p>The Council's four-year contract for variable data print services ended on 30 November 2021. This contract included printing and mailing communications for several Council services, including revenues and benefits, housing and electoral services. These services continue to go through a programme of transformation, with a focus on improved digital delivery. A new two-year contract (with the option to extend for a further two years) was recommended to ensure short-term stability of service as this transformation is embedded and services focus on Covid recovery.</p> <p>The contract was awarded to the current supplier, (Financial Data Management Ltd) who had performed well throughout the contract and continues to actively support the council in the delivery of a wide range of business-critical services. As such, and to ensure ongoing service delivery, an extension of a further 2 years as per the terms of the contract awarded in Nov 2021, is considered to be the most efficient and economically advantageous solution. The extension of the contract will be on the same terms and conditions as the current contract, where costs are incurred based on actual service volumes.</p>	Cabinet Member for Finance and Reform	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	

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		This provides for the opportunity to reduce printing and mailing costs as the Council expands its' programme of digitalisation across these service areas.		
Cabinet Member for Housing and Homelessness	May 2024	<p>Procurement Strategy for Housing Lift Modernisation of Barton and Jepson House</p> <p>To maintain the lift service, it has been recommended that works to modernise the lift should be carried out. This will both improve the reliability of the lifts and reduce future running costs.</p>	Cabinet Member for Housing and Homelessness	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards Contact officer: Akeem Durojaye akeem.durojaye@lbhf.gov.uk	
Cabinet Member for Public Realm	May 2024	<p>Smart Transport - Traffic Data Procurement</p> <p>To procure Smart Transport to handle the Parking departments on-street data collection needs.</p>	Cabinet Member for Public Realm	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards Contact officer: Oscar Turnerberg Tel: 074 9854 2978 oscar.turnerberg@lbhf.gov.uk	

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Cabinet Member for the Economy	May 2024	<p>Strategy Report for Procurement of Energy - Flexible April 2025-2030</p> <p>This strategy report requests approval for a new Energy Procurement for Housing Communal Landlord Supply & Corporate Properties for the period 2025-2030, as our current contracts are due to end 31st March 2025.</p>	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Affects 2 or more wards		Ward(s): All Wards	
	Contact officer: Kal Saini, Sebastian Mazurczak Tel: 0208 753 7937, Tel: 020 8753 1707 Kal.Saini@lbhf.gov.uk, Sebastian.Mazurczak@lbhf.gov.uk			
Cabinet Member for Housing and Homelessness	May 2024	<p>Short-Term Contract Variation to Council Repairs Contract (LOT 3)</p> <p>This report is seeking approval to temporarily vary the Mears Central Repairs contract. This variation will involve allowing for additional temporary supervisory and administrative support as well as an enhancement on the current contract rates.</p> <p>The variation will involve cost changes totalling up to £680,000. This will be a temporary variation for a 17-week period.</p>	Cabinet Member for Housing and Homelessness	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	
Cabinet Member for Housing and Homelessness	May 2024	<p>Contract Award Report: Procurement Strategy – Electrical Lateral Mains Upgrade Works (22 Blocks)</p> <p>A decision is required for the award of a contract to the identified winning bidder in relation to the Electrical Lateral Mains Upgrade Works (22 Blocks). The</p>	Cabinet Member for Housing and Homelessness	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting.
	Reason: Expenditure/Income - Revenue between £500,000		Ward(s): All Wards	

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	and £5m and Capital between £1.5m and £5m	estimated budget for this contract is £3,000,000.	Nick.Marco-Wadey@lbhf.gov.uk	Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
Strategic Director for the Environment	May 2024	Approval of Capital Spend for vehicles for waste, recycling, and street cleansing contract Approval for vehicle purchase to deliver waste services	Cabinet Member for Public Realm	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	
Strategic Director, Chief Operating Officer, Corporate Services	May 2024	Extension of call off contract for the Portal, E forms & CRM system To approve the award to Granicus-Firmstep Limited of a two-year permitted extension to the existing call off contract. The total value of the contract to date is £850k. The estimated minimum value of this 2-year extension is £340k.	Cabinet Member for Finance and Reform	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): All Wards	

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Cabinet Member for the Economy	May 2024	Procurement and award of consultancy contract Procurement and award of a contract under a call-off procedure from “Yorkshire Purchasing Organisation 001141 Managing Consultancy and Professional Services Framework” to Reed Specialist Recruitment trading as Consultancy+ for the provision of professional consultancy services in relation to leisure and recreational infrastructure.	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards Contact officer: Mo Goudah, Matthew Rumble mo.goudah@lbhf.gov.uk, matt.rumble@lbhf.gov.uk	
Strategic Director of the Economy Department	May 2024	APPOINTMENT OF SUPPLIER FOR FLEET TO THE IN-HOUSE REPAIRS SERVICE Procurement strategy and contract award report for a compliant direct award of a 3 year contract for fleet provision to the in-house repairs team. The value of the contract is estimated to be up to £450,000.	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): All Wards Contact officer: Nick Marco-Wadey Tel: 07988490264 Nick.Marco-Wadey@lbhf.gov.uk	
Cabinet Member for Children and Education	May 2024	Travel Care and Support Minibus Award Award of contract for the provision of Minibus Travel Care and Support Services.	Cabinet Member for Children and Education	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet
	Reason: Affects 2 or more wards		Ward(s): All Wards Contact officer: Joe Gunning Tel: 07769672031 Joe.Gunning@lbhf.gov.uk	

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				Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
Strategic Director of the Economy Department	May 2024	Major Refurbishment of Derwent Court W6 Award of contract to carry out major refurbishment works to 1-10 Derwent Court W6. Works include new roof covering, new windows and doors, external wall insulation, and general fabric repairs and redecoration.	Cabinet Member for Housing and Homelessness	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): Ravenscourt	
Cabinet Member for the Economy	May 2024	70-80 Lillie Road - Decision to Award Construction Contract The report recommends the award of contract to build the Lillie Road development project.	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income over £5m & policies or new income, reserves use, overspend over £300K		Ward(s): West Kensington	

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Cabinet Member for the Economy	May 2024	Farm Lane - Decision to Award Construction Contract The report recommends the award of contract to build the Farm Lane development project.	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income over £5m & policies or new income, reserves use, overspend over £300K		Ward(s): Lillie	
Cabinet Member for Housing and Homelessness	27 May 2024	Procurement strategy for a works contract to carry out Special Educational Needs adaptations to a housing property Approval of this procurement strategy is required to source a contractor to undertake adaptations to a Council property. This paper outlines the proposal, associated funding and potential decant required. The proposal has been developed via collaboration between housing and children's services colleagues.	Cabinet Member for Housing and Homelessness	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): Wormholt	

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CABINET - 13 May 2024				
Cabinet	13 May 2024	<p>Delivering Affordable Homes on Old Laundry Yard</p> <p>This report details the agreement to secure affordable homes on the site known as Old Laundry Yard.</p> <p>PART OPEN PART PRIVATE</p> <p>Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.</p>	Cabinet Member for the Economy	<p>A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.</p>
	Reason: Expenditure/Income over £5m & policies or new income, reserves use, overspend over £300K		Ward(s): Shepherds Bush Green	
Cabinet	13 May 2024	<p>LBHF Companies Report</p> <p>an update on LBHF companies</p> <p>PART OPEN PART PRIVATE</p> <p>Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.</p>	Cabinet Member for Finance and Reform	<p>A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.</p>
	Reason: Expenditure/Income over £5m & policies or new income, reserves use, overspend over £300K		Ward(s): All Wards	

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CABINET - 3 June 2024				
Cabinet	3 Jun 2024	<p>Procurement Strategy for Main Contractor</p> <p>Procurement strategy for partner contractor for the Avonmore development project</p> <p>PART OPEN PART PRIVATE</p> <p>Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.</p>	Cabinet Member for the Economy	<p>A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.</p>
	Reason: Expenditure/Income over £5m & policies or new income, reserves use, overspend over £300K		Ward(s): Avonmore	
Cabinet	3 Jun 2024	<p>Digital Advertising Hoardings Overview</p> <p>An update to cabinet on the status of the advertising portfolio</p> <p>PART OPEN PART PRIVATE</p> <p>Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.</p>	Cabinet Member for Finance and Reform	<p>A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.</p>
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	

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Cabinet	3 Jun 2024	Hate Crime Strategy 2024-2028 This report will present a new Hate Crime Strategy for Hammersmith and Fulham	Cabinet Member for Social Inclusion and Community Safety	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Affects 2 or more wards		Ward(s): All Wards	
Cabinet	3 Jun 2024	H&F Air Quality Action Plan 2024-2029 Statutory Air Quality Action Plan for 5 year period, required as whole of H&F is within an Air Quality Management Area. Action Plan has been approved by GLA and DEFRA and now needs to be formally adopted.	Cabinet Member for Climate Change and Ecology	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Affects 2 or more wards		Ward(s): All Wards	
Cabinet	3 Jun 2024	Amendments to Fixed Penalty Notice charges to be issued by the Law Enforcement Team In a Cabinet report on 4 December 2017 the Council set the Fixed Penalty Notices charges (hereby referred to as FPNs) for Littering and Fly tipping offences, this report proposes some minor amendments to these FPNs and	Cabinet Member for Social Inclusion and Community Safety	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet
	Reason: Affects 2 or more wards		Ward(s): All Wards	

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		<p>introducing an FPN charge for Household Waste Duty of Care offences. These FPNs are now issued by the Law Enforcement Team (LET).</p> <p>A summary of the changes can be found in this report.</p>		<p>Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.</p>

CABINET - 15 July 2024

Cabinet	15 Jul 2024	<p>Digital Inclusion Strategy</p> <p>This report presents a new Digital Inclusion Strategy for the borough, which has been co-produced with council directorates and residents. Residents and voluntary and community sector (VCS) partners have been actively engaged and shaped the strategy through the Digital Accessibility Group.</p>	Cabinet Member for Finance and Reform	<p>A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.</p>
	Reason: Budg/pol framework		Ward(s): All Wards	
Cabinet	15 Jul 2024	<p>Retrofit Strategy</p> <p>The Retrofit Strategy will provide H&F with a detailed understanding of the required approach to achieve net zero carbon emissions by 2030 on the HRA stock.</p> <p>PART OPEN PART PRIVATE Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act</p>	Cabinet Member for Housing and Homelessness	<p>A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.</p>
	Reason: Affects 2 or more wards		Ward(s): All Wards	

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		1972, and in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.		
Cabinet	15 Jul 2024 Reason: Expenditure/Income over £5m & policies or new income, reserves use, overspend over £300K	Grant Strategy for the launch of the Third Sector Investment Fund (3SIF) Analyses options for the future of funding to the local Voluntary and Community Sector (VCS) via the Third Sector Investment fund (3SIF).	Cabinet Member for Social Inclusion and Community Safety Ward(s): All Wards Contact officer: Katharina Herrmann, Rebecca Richardson Tel: 07827879659 Katharina.Herrmann@lbhf.gov.uk, rebecca.richardson@lbhf.gov.uk	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
Cabinet	15 Jul 2024 Reason: Expenditure/Income over £5m & policies or new income, reserves use, overspend over £300K	Procurement Strategy for Mental Health Supported Housing Procurement strategy for our mental health supported housing in borough contracts. PART OPEN PART PRIVATE Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.	Deputy Leader Ward(s): All Wards Contact officer: Julius Olu, Rebecca Richardson, Michele Roberts Tel: 0208 753 8749, Tel: 07827879659, Tel: 020 8834 4734 Julius.olu@lbhf.gov.uk, rebecca.richardson@lbhf.gov.uk, Michele.Roberts@lbhf.gov.uk	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.

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Cabinet	15 Jul 2024	<p>Civic Campus Commercial Leasing Strategy</p> <p>This report seeks approval of the commercial leasing strategy for entering into leases with proposed tenants of all of the refurbished and newly built commercial premises on the Civic Campus.</p> <p>PART OPEN PART PRIVATE Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.</p>	Cabinet Member for the Economy	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): All Wards Contact officer: Philippa Cartwright, Denise McEnery Philippa.Cartwright@lbhf.gov.uk, Denise.McEnery@lbhf.gov.uk	
Cabinet	15 Jul 2024	<p>Travel Care Taxi Procurement Strategy</p> <p>This report seeks approval of the procurement strategy for Travel Care and Support Taxi Services from September 2025.</p>	Cabinet Member for Children and Education	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Expenditure/Income over £5m & policies or new income, reserves use, overspend over £300K		Ward(s): All Wards Contact officer: Joe Gunning Tel: 07769672031 Joe.Gunning@lbhf.gov.uk	

Decision to be Made by (Cabinet or Council)	Date of Decision-Making Meeting and Reason	Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private.	Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents	Documents to be submitted to Cabinet (<i>other relevant documents may be submitted</i>)
Cabinet	15 Jul 2024	Special School Funding Special School Funding decision for provision in H&F.	Cabinet Member for Children and Education	A detailed report for all decisions going to Cabinet will be available at least five working days before the date of the meeting. Cabinet Member Decisions and Officer Decisions reports will be published at the start of the 3-day call-in.
	Reason: Affects 2 or more wards		Ward(s): All Wards	
	Contact officer: Daryle Mathurin Tel: 07816 661199 Daryle.Mathurin@lbhf.gov.uk			